

TEMPLE COLLEGE ANNUAL BUDGET

Prepared by the Office of Administrative Services
Brandon Bozon, Vice President
Gary C. Jackson, Associate Vice President

FY 2020-21

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Introduction



August 24, 2020

Honorable Chairman, Board of Trustees, and President
Temple Junior College District
2600 South 1st Street
Temple, TX 76504

Dear Trustees and President:

The proposed 2020-2021 fiscal year revenue budget for the Temple Junior College District (the “District”) totals \$45,643,423. The budget was developed with consideration given to revenue budget performance in recent years, and steps were taken to improve the accuracy of the District’s revenue estimates and adopt more conservative practices in the estimation of tuition and fee revenue.

The proposed 2020-2021 fiscal year expense budget for the District totals \$45,643,423. Significant efforts were made to reduce expenses where possible, while continuing to invest in the District’s technology and student success to ensure the District continues to make progress toward the strategic goals of the District and priorities established by the Board of Trustees.

BUDGET PROCESS

The budget process began by initially distributing budget request forms to division chairs. Each division chair had the opportunity to reallocate funds among their functional areas to meet the changing goals and targeted actions of the District. Budget requests were evaluated by the College executive team. A budget workshop was conducted with the Board of Trustees Finance Committee in late July and with the entire Board of Trustees in early August. The budget was adopted on August 24, 2020.

BUDGET SUMMARY

The annual budget, as presented, is balanced and includes all appropriated funds. The Fiscal Year 2020-2021 budgeted revenues and expenses each total \$45,643,423 and the following is a summary:

BUDGET SUMMARY

FY 2020-2021

REVENUES

Educational & General:

State Funds	\$9,739,356
Federal Funds	\$12,408,854
Local Funds	<u>\$27,144,092</u>

Total Education & General **\$49,292,302**

Auxiliary Enterprises:

Auxiliary Funds	<u>\$12,800</u>
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Total Auxiliary Enterprises **\$12,800**

Transfers:

Transfer of Funds	<u>(\$3,661,679)</u>
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Total Transfers **(\$3,661,679)**

TOTAL REVENUE **\$45,643,423**

EXPENDITURES

Educational & General:

Instruction	\$14,702,725
Public Service	\$1,572,960
Academic Support	\$2,955,636
Student Services	\$3,669,456
Institutional Support	\$8,179,558
Physical Plant Operation & Maintenance	<u>\$3,139,940</u>

Total Educational & General **\$34,220,275**

Student Aid:

Scholarships & Fellowships	<u>\$9,466,772</u>
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Total Student Aid **\$9,466,772**

Auxiliary Enterprises:

Auxiliary Expenses	<u>\$1,556,845</u>
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Total Auxiliary Enterprises **\$1,556,845**

Contingency for Unexpected Expenditures **\$399,531**

TOTAL EXPENDITURES **\$45,643,423**

For 2020-2021, the total Educational & General revenues are projected to increase by \$2,473,840, or 5.28%, from the 2019-2020 budgeted revenues.

Aggregate local revenues increased \$360,885 (1.3%). Within local revenues, net tuition and fees declined \$130,208 (0.9%) compared to FY 2020, driven primarily by an increase in waivers and exemptions. The decline in tuition and fees revenue is offset due to an increase in private contracts and grants of \$164,388 (7.3%) which is driven largely by growth in the Hutto ISD branch maintenance tax, an increase in local ad valorem taxes of \$569,941 (6.1%) due to growth in the Temple taxing district.

Basic state appropriations remained consistent, but overall state appropriations are anticipated to decrease by \$211,000 (2.2%) due to decreased funding for the state nursing grant. Other state grants and contracts are anticipated to decline of \$124,481 (23.4%) primarily due to the conclusion of the State AEL grant program.

Federal funds are budgeted to increase \$2,448,436 (24.6%), primarily due to CARES Act funding of \$1,654,034 and planned Title V grant funding of \$490,000, along with increases in the Perkins and Federal AEL grant programs.

For 2020-2021, total expenditures are projected to increase \$1,541,807, or 3.5%. The following is a summary of functional budget changes as compared to the 2019-2020 budget:

- Total Instruction expenses are budgeted at \$14,702,725. The increase of \$218,180 (1.5%) compared to FY 2020 is primarily the result of additional Nursing faculty.
- Public Service expenses are budgeted at \$1,572,960. The increase of \$256,474 (19.5%) is primarily the result of additional costs associated with absorbing TC Foundation operating expenses as part of a strategy to create a resource development office for the College, along with anticipated increases in AEL and EL Civics expenses.
- Academic Support expenses are budgeted at \$2,955,636. The increase of \$436,300 (17.3%) is primarily the result of increased investments in computer labs and smart classroom technologies.
- Student Services expenses are budgeted at \$3,669,456. The decrease of \$160,974 (4.2%) is primarily the result of the dissolution of the department of Vice President of Educational Services.
- Institutional Support expenses are budgeted at \$8,179,558. The increase of \$367,667 (4.7%) is primarily the result of investments in new course evaluation and syllabus management software, new remote test proctoring software and a managed services contract for the College's ERP software.
- Physical Plant Operation & Maintenance expenses are budgeted at \$3,139,940. The decrease of \$58,906 (1.8%) is primarily driven by renegotiated electricity contracts and the in-sources of certain grounds maintenance functions.

- Scholarships & Fellowships expenses are budgeted to remain relatively unchanged at \$9,466,772.
- Auxiliary expenses are budgeted at \$1,556,845. The increase of \$229,855 (17.3%) is the result of a new scholarship for area graduating seniors and additional athletic scholarships.
- Debt Service obligations for the upcoming year decreased slightly, primarily due to the refunding of the series 2010 GO bonds at a lower interest rate. Separated between General Obligation Bonds and Revenue Bonds as follows:
 - G.O. Bonds \$2,000,241
 - Revenue Bonds \$1,610,290

Conservative projections have been applied to estimate revenues which are reasonable and attainable. Budgets with significant increases have been reviewed for appropriateness and reasonableness. During the budget development process, major consideration was given to ensure necessary funding was provided to aid in the achievement of the institutional Strategic Plan.

Respectfully submitted,

Brandon Bozon

Brandon Bozon, CPA
Vice President Administrative Services & Chief Financial Officer

OFFICIALS AND STAFF

Elected Officials:

<u>Board of Trustees</u>	<u>Place</u>	<u>Term Expires</u>
Mr. Bob Browder, Chair	5	May 2022
Mr. John R. Bailey, Vice Chair	7	May 2024
Mr. Harry Adams, Secretary	6	May 2022
Mr. Stephen H. Niemeier	1	May 2026
Mr. Larry J. Wilkerson	2	May 2026
Ms. Lydia Santibanez	3	May 2026
Dr. Andrejs Avots-Avotins	4	May 2022
Ms. Katie Burrows, Chair	8	May 2024
Dr. Alejandro J. Arroliga	9	May 2024

Principal Administrative Officers (Executive Cabinet):

<u>Name</u>	<u>Position</u>
Dr. Christina Ponce	President
Dr. Susan Guzman-Trevino	Vice President, Academic Affairs & CAO
Mr. Brandon Bozon	Vice President, Administrative Services & CFO
Dr. Randolph P. Baca	Associate Vice President, Resource Management
Vacant	Associate Vice President, Finance
Dr. Shelley M. Pearson	Associate Vice President, Health Professions
Dr. Robbin M. Ray	Associate Vice President, EWCHEC COO
Ms. Carey Rose	Division Director, Student Enrollment Services
Ms. Claudia Turner	President, Faculty Council

COLLEGE MISSION, VALUES, GOALS, & OBJECTIVES

(2016 - 2021)

Mission Statement

The mission of Temple College is to foster student success for our diverse community by providing quality lifelong learning and enrichment experiences that empower students to achieve their dreams and aspirations.

Value Statements

Learning - Temple College's commitment to excellence in teaching and learning is foremost. Our endeavors support educational success and a lifetime of learning.

Opportunity - Temple College actively promotes education for all by providing affordable access to a variety of courses and programs through innovative and traditional approaches.

Integrity - Temple College demonstrates integrity by ethical decision making, excellent stewardship of our resources, and accountability to our constituents.

Community - Temple College cultivates collaborations that promote community partnerships, workforce development, and enrichment experiences. We foster an environment that promotes mutual respect, social responsibility, and open communication among students, faculty, staff, and the public.

Equity – Temple College creates a fair, impartial, and inclusive educational and work environment, so all individuals have the opportunity to achieve their maximum potential.

Strategic Goals and Objectives

Goal 1. Foster Student Success

Objectives:

1. Increase course completion with an earned grade of “C” or better.
2. Increase students' attainment of recognized credentials.
3. Increase retention of credential-seeking students from term to term and year to year.
4. Increase the number of career and technical education students who are employed or continue in higher education within one year of graduation.
5. Increase the number of transfers to baccalaureate granting institutions.

Goal 2. Optimize Community Partnerships and Outreach

Objectives:

1. Develop new and strengthen existing partnerships to meet identified community needs.
2. Enhance marketing and communication to promote the college, its programs, functions, and services.

Goal 3. Manage Resources Effectively

Objectives:

1. Create a culture of professional excellence, innovation, and accountability.
2. Optimize the utilization of resources.
3. Increase resources.

BUDGET DEVELOPMENT CALENDAR

Fiscal Year 2020-221

February 3, 2020	Budget Request Forms submitted to all cost center managers
March 20, 2020	Deadline to return Budget Request Forms
April - June 2020	Administrative Budget Request Review and Budget Development
July 20, 2020	Certification of Tax Roll by Appraisal District
July 29, 2020	Budget and Tax Rate workshop with Board Finance Committee
August 10, 2020	Budget and Tax Rate workshop with Board of Trustees
August 17, 2020	Notice of Public Hearing published in Temple Daily Telegram
August 24, 2020	Public Hearing regarding tax increase conducted
August 24, 2020	Board approved the Fiscal Year 2020-21 proposed budget and 2020 property tax rate

Budget

**Temple College
Budget Summary
2020-2021**

REVENUES AND TRANSFERS

EDUCATIONAL & GENERAL

State Funds	\$9,739,356
Federal Funds	\$12,408,854
Local Funds	\$27,144,092
TOTAL EDUCATIONAL & GENERAL	\$49,292,302

AUXILIARY ENTERPRISES

Auxiliary Funds	\$12,800
TOTAL AUXILIARY ENTERPRISES	\$12,800

TRANSFERS

Transfer of Funds	(\$3,661,679)
TOTAL TRANSFERS	(\$3,661,679)

TOTAL REVENUES AND TRANSFERS **\$45,643,423**

EXPENDITURES

EDUCATIONAL & GENERAL

Instruction	\$14,702,725
Public Service	\$1,572,960
Academic Support	\$2,955,636
Student Services	\$3,669,456
Institutional Support	\$8,179,558
Physical Plant Operation & Maintenance	\$3,139,940
TOTAL EDUCATIONAL & GENERAL	\$34,220,275

STUDENT AID

Scholarships & Fellowships	\$9,466,772
TOTAL STUDENT AID	\$9,466,772

AUXILIARY ENTERPRISES

Auxiliary Expenses	\$1,556,845
TOTAL for AUXILIARY ENTERPRISES	\$1,556,845

CONTINGENCY FOR UNEXPECTED EXPENDITURES **\$399,531**

TOTAL EXPENDITURES **\$45,643,423**

Temple College
Schedule of Revenues and Transfers
2020-2021

EDUCATIONAL & GENERAL

STATE FUNDS

State Appropriations

Basic State Appropriation	\$7,022,459
Nursing Shortage Over 70% Grad	\$100,000
State Insurance-Reg.Appr.	\$1,112,007
State Insurance-Retirees	\$579,646
State Matching ORP	\$145,111
State Matching TRS	\$371,592
Total	\$9,330,815

State Grants & Contracts

State Work Study	\$22,637
Texas Work Study Mentorship	\$19,022
TEOG Initial	\$122,294
TEOG Renewal	\$244,588
Total	\$408,541

TOTAL STATE FUNDS

\$9,739,356

FEDERAL FUNDS

Federal Grants & Contracts

Title V	\$490,000
CARES Institutional Aid	\$1,468,520
CARES MSI Aid	\$185,514
C.Perkins Basic Grant	\$172,259
Perkins Special Populations	\$91,481
Workforce Education Course Manual	\$199,920
FWS Income	\$143,829
Fed.Reimburse.of PELL (ACA)	\$12,000
PELL Income	\$8,500,000
SEOG Income	\$145,967
Federal AEL Grant 19-20	\$50,000
Federal AEL Grant 20-21	\$858,065
EL Civics	\$91,299
Total	\$12,408,854

TOTAL FEDERAL FUNDS

\$12,408,854

LOCAL FUNDS**Private Gifts,Grants,&Contracts**

Hutto Contract(Tax Rev.)	\$2,062,569
Miscellaneous Gifts	\$32,000
Music TC-TAMU Agreement	\$59,885
TISD Legacy/DC Enrollment Rev	\$70,000
Texas Book Company	\$200,000
Total	\$2,424,454

Tuition

Health Science Tuition	\$196,910
Tuition-Comm.Ser.Funded	\$474,680
Tuition-Comm.Ser.Non-Funded	\$28,080
Tuition-District	\$7,315,000
Tuition-Out of Dist.-In State	\$4,096,400
Tuition-Out of Dist.-Out State	\$196,222
Tuition-Out of State/Foreign	\$206,820
Total	\$12,514,112

Fees

3-peat course fee	\$79,695
ADN/LVN Exit Exam	\$21,332
Audit Fee	\$105
Clinic Fee Dental Hygiene	\$1,488
Comp Acct App Cert Exam Fee	\$1,386
Data Arc - Surg Tech	\$900
Data Arc Tracking Fee	\$980
Dental Materials	\$630
Developmental Over 70	\$1,943
EMS Clinicial Rotation Fee	\$7,460
EWCHEC Fee	\$104,423
Fees-Adm.Comm.Educ.F	\$19,200
Fees-Laboratory	\$157,062
General Fee	\$190,000
Liability Insurance	\$16,657
Marketing Testing	\$2,873
Music	\$18,654
Nat'l CST Exam Fee	\$4,800
Photograhly Supplies	\$2,181
Radiology Film Dental Hygiene	\$1,200
Simulation Fee A.D.N./L.V.N	\$21,472
Sonography ARDMS Exam Fees	\$8,150
Sonography-Trajecsys Software	\$1,650
Spec.Mat.(Sculpture/Ceramics)	\$2,304
Surg Tech Sterile Supply Pack	\$2,600
Technology Fee	\$2,090,000
Transcript Fee	\$3,850
Use Fee	\$1,235,000
CAD Certification Fee	\$1,785
AUDSK Autodesk Certif Exam Fee	\$2,760
Total	\$4,002,540

Remissions & Exemptions

Deaf & Blind	(\$38,385)
Foster Care Up to 18	(\$103,366)
Hazelwood	(\$585,812)
No Tuition up to 6 cr.hr.65&over	(\$4,813)
Peace Officers	(\$924)
Valedictorian	(\$6,795)
Child.of Disabled Fire/Policemen	(\$3,399)
Fire Science/Firefighters	(\$891)
Military Personnel & Dep.In TX	(\$76,553)
Non-Resident Property Owner	(\$23,193)
Nonresident w/comp.Acad.Schl	(\$33,726)
TC Dual Cr In Service Waiver	(\$208,047)
TC Dual Credit Tuition Waiver	(\$479,228)
TC EWC Dual Credit Waiver	(\$19,869)
TC EWCHEC (Legacy) Waiver	(\$524,010)
TC Waiver for Employees/Dep.	(\$92,458)
Total	(\$2,201,469)

Local Taxes

Current Taxes	\$10,793,319
Delinquent Tax Revenue	\$75,000
Interest on Current Taxes	\$5,000
Interest on Delinquent Taxes	\$15,000
Misc. Current Tax Col.	\$10,000
Penalty on Current Taxes	\$20,000
Penalty on Delinquent Taxes	\$5,000
TIF Payment - City of Temple	(\$1,050,265)
Total	\$9,873,054

Other Income

Interest on Investment	\$125,000
Dental Hygiene Service Fees	\$3,000
Federal Work Study Adm. Fee	\$6,849
Miscellaneous Income	\$108,769
Other Fees	\$408
Parking Fines	\$6,955
Printing Fees	\$2,720
Recovered Costs-CP Basic Grant	\$2,000
Rental of Facilities	\$13,000
SEOG Adm. Fee	\$6,950
Service Fees-T & F Installments	\$25,000
Testing Fees	\$100,000
PELL Adm. Fee	\$12,000
Rental of Facilities	\$118,750
Total	\$531,401

TOTAL LOCAL FUNDS**\$27,144,092****TOTAL EDUCATIONAL & GENERAL****\$49,292,302**

AUXILIARY ENTERPRISES**Auxiliary Income**

Intercollegiate Athletics	\$2,800
Vending Income	\$10,000
Total	\$12,800

TOTAL AUXILIARY ENTERPRISES**\$12,800****TRANSFERS****Transfer to Plant**

Trans to Plant from GO Taxes	(\$2,211,679)
Trans to Plant-Unallocated	(\$200,000)
Trans to Plant-Use Fee 1.1%	(\$1,235,000)
Transfer to Plant from Parking	(\$15,000)
Total	(\$3,661,679)

TOTAL TRANSFERS**(\$3,661,679)****Total Revenue and Transfers****\$45,643,423**

Temple College
Schedule of Expenditures
2020-2120

EDUCATIONAL & GENERAL

Instruction

Community Educ.Funded

Non-Faculty Salaries	\$	211,395
Staff Benefits	\$	118,373
Supplies	\$	37,982
Travel	\$	230
Operating Expense	\$	22,073
Contract Labor	\$	211,950
Total	\$	602,003

Visual Arts

Faculty Salaries	\$	219,116
Non-Faculty Salaries	\$	21,196
Staff Benefits	\$	73,993
Supplies	\$	18,140
Travel	\$	30
Operating Expense	\$	4,585
Student Aid	\$	8,500
Total	\$	345,560

Humanities

Faculty Salaries	\$	81,781
Staff Benefits	\$	22,396
Operating Expense	\$	600
Total	\$	104,777

Music

Faculty Salaries	\$	538,624
Non-Faculty Salaries	\$	10,500
Staff Benefits	\$	178,000
Supplies	\$	16,801
Travel	\$	405
Operating Expense	\$	18,229
Contract Labor	\$	7,150
Student Aid	\$	58,800
Total	\$	828,509

Music - TC-TAMUCT

Faculty Salaries	\$	46,340
Staff Benefits	\$	3,545
Supplies	\$	5,319
Travel	\$	145
Operating Expense	\$	5,050
Total	\$	60,399

Speech

Faculty Salaries	\$	177,495
Staff Benefits	\$	48,784
Travel	\$	168
Operating Expense	\$	815
Total	\$	227,262

Theater

Faculty Salaries	\$	14,635
Staff Benefits	\$	1,120
Travel	\$	725
Operating Expense	\$	1,575
Total	\$	18,055

Biology

Faculty Salaries	\$	848,333
Non-Faculty Salaries	\$	31,549
Staff Benefits	\$	246,163
Supplies	\$	18,050
Travel	\$	600
Operating Expense	\$	38,332
Total	\$	1,183,027

Chem.P.Sci,Physics,Geol,EnvSc.

Faculty Salaries	\$	335,246
Non-Faculty Salaries	\$	31,549
Staff Benefits	\$	125,291
Supplies	\$	16,181
Travel	\$	581
Operating Expense	\$	22,784
Total	\$	531,632

Math

Faculty Salaries	\$	868,795
Staff Benefits	\$	249,012
Supplies	\$	3,850
Travel	\$	325
Operating Expense	\$	1,750
Contract Labor	\$	1,500
Total	\$	1,125,232

Physical Education		
Faculty Salaries	\$	148,628
Staff Benefits	\$	77,552
Supplies	\$	3,850
Travel	\$	100
Operating Expense	\$	850
Total	\$	230,980
Dev. English/Study Skills		
Faculty Salaries	\$	335,533
Staff Benefits	\$	72,502
Supplies	\$	3,325
Travel	\$	813
Operating Expense	\$	575
Total	\$	412,748
English & Communications		
Faculty Salaries	\$	826,357
Staff Benefits	\$	293,060
Supplies	\$	2,961
Travel	\$	1,527
Operating Expense	\$	735
Contract Labor	\$	8,900
Total	\$	1,133,540
Social Sciences		
Faculty Salaries	\$	1,400,929
Staff Benefits	\$	408,220
Supplies	\$	4,743
Travel	\$	7,259
Operating Expense	\$	2,427
Total	\$	1,823,578
Spanish		
Faculty Salaries	\$	66,157
Staff Benefits	\$	26,518
Supplies	\$	196
Operating Expense	\$	1,092
Total	\$	93,963
CAD/GIS		
Faculty Salaries	\$	64,934
Staff Benefits	\$	48,011
Supplies	\$	10,705
Travel	\$	150
Operating Expense	\$	3,925
Total	\$	127,725

CIS		
	Faculty Salaries	\$ 333,982
	Staff Benefits	\$ 134,392
	Supplies	\$ 4,010
	Travel	\$ 5,852
	Operating Expense	\$ 5,045
	Total	\$ 483,281
Criminal Justice		
	Faculty Salaries	\$ 80,934
	Staff Benefits	\$ 22,081
	Supplies	\$ 2,409
	Travel	\$ 1,700
	Operating Expense	\$ 5,551
	Total	\$ 112,675
Police Academy		
	Non-Faculty Salaries	\$ 56,254
	Staff Benefits	\$ 16,021
	Supplies	\$ 2,200
	Operating Expense	\$ 300
	Total	\$ 74,775
Business & Mgt.		
	Faculty Salaries	\$ 334,103
	Staff Benefits	\$ 146,484
	Supplies	\$ 5,000
	Travel	\$ 1,500
	Operating Expense	\$ 2,385
	Total	\$ 489,472
Child Dev/Educ. Personnel		
	Faculty Salaries	\$ 84,755
	Staff Benefits	\$ 11,647
	Supplies	\$ 1,800
	Travel	\$ 83
	Operating Expense	\$ 3,270
	Total	\$ 101,555
Dental Hygiene		
	Faculty Salaries	\$ 297,897
	Non-Faculty Salaries	\$ 15,120
	Staff Benefits	\$ 112,033
	Supplies	\$ 3,300
	Travel	\$ 150
	Operating Expense	\$ 10,175
	Total	\$ 438,675

Dental Hygiene Clinic		
Non-Faculty Salaries	\$	21,310
Staff Benefits	\$	10,692
Supplies	\$	15,587
Travel	\$	14,985
Operating Expense	\$	700
Cap.Expenses-Non-Current	\$	7,000
Total	\$	70,274
EMS		
Faculty Salaries	\$	356,380
Non-Faculty Salaries	\$	56,381
Staff Benefits	\$	118,346
Supplies	\$	21,860
Travel	\$	950
Operating Expense	\$	16,805
Contract Labor	\$	23,000
Cap.Expenses-Non-Current	\$	5,500
Total	\$	599,222
Respiratory Care		
Faculty Salaries	\$	208,822
Non-Faculty Salaries	\$	13,868
Staff Benefits	\$	98,743
Supplies	\$	4,083
Travel	\$	2,218
Operating Expense	\$	12,362
Contract Labor	\$	2,500
Total	\$	342,596
Surgical Technology		
Faculty Salaries	\$	160,561
Non-Faculty Salaries	\$	15,120
Staff Benefits	\$	45,275
Supplies	\$	14,350
Operating Expense	\$	7,130
Contract Labor	\$	5,300
Total	\$	247,736
Sonography		
Faculty Salaries	\$	173,007
Non-Faculty Salaries	\$	28,728
Staff Benefits	\$	57,746
Supplies	\$	15,348
Travel	\$	1,250
Operating Expense	\$	23,856
Cap.Expenses-Non-Current	\$	23,635
Total	\$	323,570

A.D.N.		
	Faculty Salaries	\$935,448.00
	Non-Faculty Salaries	\$92,428.00
	Staff Benefits	\$329,754.00
	Supplies	\$9,598.00
	Travel	\$1,500.00
	Operating Expense	\$47,182.00
	Contract Labor	\$17,750.00
	Total	\$ 1,433,660
Prof Nursing Over 70 FY20		
	Faculty Salaries	\$ 129,648
	Staff Benefits	\$ 36,684
	Total	\$ 166,332
L.V.N.		
	Faculty Salaries	\$677,803.00
	Non-Faculty Salaries	\$56,842.00
	Staff Benefits	\$210,526.00
	Supplies	\$5,111.00
	Travel	\$500.00
	Operating Expense	\$19,130.00
	Total	\$ 969,912
Total for Instruction		\$ 14,702,725
Public Service		
Community Educ.Non-Funded		
	Supplce	\$ 25,483
	Total	\$ 25,483
Temple College Foundation		
	Non-Faculty Salaries	\$ 226,555
	Staff Benefits	\$ 76,840
	Supplies	\$ 2,500
	Travel	\$ 200
	Operating Expense	\$ 65,000
	Total	\$ 371,095
Fed AEL 19-20		
	Supplies	\$ 50,000
	Total	\$ 50,000

Fed AEL 20-21		
Non-Faculty Salaries	\$	235,075
Supplies	\$	80,178
Travel	\$	534,082
Operating Expense	\$	8,730
Total	\$	858,065
S.T.A.R.		
Non-Faculty Salaries	\$	123,887
Staff Benefits	\$	33,006
Supplies	\$	8,925
Operating Expense	\$	11,200
Total	\$	177,018
EL Civics 20-21		
Supplies	\$	91,299
Total	\$	91,299
Total for Public Service	\$	1,572,960
Academic Support		
Media Center		
Non-Faculty Salaries	\$	83,952
Staff Benefits	\$	34,604
Supplies	\$	7,560
Travel	\$	143
Operating Expense	\$	1,060
Total	\$	127,319
VP Academic Affairs		
Non-Faculty Salaries	\$	269,928
Staff Benefits	\$	113,841
Supplies	\$	1,000
Travel	\$	20,000
Operating Expense	\$	5,500
Total	\$	410,269
Achieving the Dream		
Supplies	\$	500
Operating Expense	\$	15,000
Total	\$	15,500
Faculty Council		
Travel	\$	5,000
Operating Expense	\$	200
Total	\$	5,200

Texas Pathways Project		
Supplies	\$	100
Operating Expense	\$	1,500
Total	\$	1,600
AVP Com Initiatives/SpecProg		
Staff Benefits	\$	11,740
Total	\$	11,740
General Computer Labs		
Supplies	\$	274,500
Total	\$	274,500
AVP Acad Outreach/Ext Prog		
Staff Benefits	\$	14,962
Total	\$	14,962
Dual Credit Courses		
Non-Faculty Salaries	\$	104,873
Staff Benefits	\$	39,477
Supplies	\$	5,000
Operating Expense	\$	2,950
Total	\$	152,300
Distance Educ (e-Learning)		
Non-Faculty Salaries	\$	111,622
Staff Benefits	\$	52,054
Supplies	\$	1,200
Travel	\$	125
Operating Expense	\$	120,508
Total	\$	285,509
Div. Fine Arts		
Non-Faculty Salaries	\$	110,274
Staff Benefits	\$	57,000
Supplies	\$	420
Travel	\$	58
Operating Expense	\$	3,200
Total	\$	170,952
Div. Natural Sciences		
Non-Faculty Salaries	\$	85,500
Staff Benefits	\$	33,009
Supplies	\$	50
Operating Expense	\$	170
Total	\$	118,729

Writing Lab		
	Faculty Salaries	\$ 49,820
	Non-Faculty Salaries	\$ 43,258
	Staff Benefits	\$ 17,828
	Supplies	\$ 500
	Operating Expense	\$ 500
	Total	\$ 111,906
Math Lab		
	Faculty Salaries	\$ 41,110
	Non-Faculty Salaries	\$ 38,446
	Staff Benefits	\$ 16,468
	Supplies	\$ 2,000
	Operating Expense	\$ 180
	Total	\$ 98,204
Div. Liberal Arts		
	Non-Faculty Salaries	\$ 65,669
	Staff Benefits	\$ 23,642
	Supplies	\$ 2,938
	Operating Expense	\$ 53
	Total	\$ 92,302
Div. Bus/Career Prof.		
	Non-Faculty Salaries	\$ 66,894
	Staff Benefits	\$ 50,289
	Supplies	\$ 1,500
	Operating Expense	\$ 16,250
	Total	\$ 134,933
Division of Health Professions		
	Non-Faculty Salaries	\$ 126,083
	Staff Benefits	\$ 63,614
	Supplies	\$ 1,700
	Operating Expense	\$ 14,300
	Total	\$ 205,697
Library		
	Non-Faculty Salaries	\$ 273,607
	Staff Benefits	\$ 119,095
	Supplies	\$ 7,499
	Travel	\$ 300
	Operating Expense	\$ 210,513
	Total	\$ 611,014
Smart & Video Conf Classrooms		
	Supplies	\$ 113,000
	Total	\$ 113,000
Total for Academic Support		\$ 2,955,636

Student Services

CP Basic 20-21

Non-Faculty Salaries	\$	74,081
Staff Benefits	\$	22,928
Travel	\$	600
Operating Expense	\$	40,530
Cap.Expenses-Non-Current	\$	34,120
Total	\$	172,259

Perkins Workforce Education Course Manual

Operating Expense	\$	199,920
Total	\$	199,920

Perkins Leadership Special Pop.

Non-Faculty Salaries	\$	39,851
Staff Benefits	\$	7,657
Travel	\$	3,400
Operating Expense	\$	36,217
Cap.Expenses-Non-Current	\$	4,356
Total	\$	91,481

Div. Student Enrollment Ser.

Faculty Salaries	\$	459,592
Non-Faculty Salaries	\$	183,623
Staff Benefits	\$	3,395
Supplies	\$	8,187

Total	\$	654,797
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Student Accommodations

Non-Faculty Salaries	\$	41,108
Staff Benefits	\$	40,124
Supplies	\$	2,000
Operating Expense	\$	10,334
Contract Labor	\$	30,000
Total	\$	123,566

Admissions & Records

Non-Faculty Salaries	\$	352,142
Staff Benefits	\$	149,417
Supplies	\$	11,000
Operating Expense	\$	26,211
Total	\$	538,770

Retention and Recruitment		
Non-Faculty Salaries	\$	94,131
Staff Benefits	\$	36,360
Supplies	\$	350
Operating Expense	\$	11,400
Total	\$	142,241
Advising		
Non-Faculty Salaries	\$	341,213
Staff Benefits	\$	114,005
Supplies	\$	2,960
Operating Expense	\$	4,654
Total	\$	462,832
Student Life		
Non-Faculty Salaries	\$	65,203
Staff Benefits	\$	17,342
Supplies	\$	4,450
Operating Expense	\$	10,850
Total	\$	97,845
Veterans Affairs		
Non-Faculty Salaries	\$	82,024
Staff Benefits	\$	19,891
Supplies	\$	373
Operating Expense	\$	377
Total	\$	102,665
Financial Aid		
Non-Faculty Salaries	\$	311,886
Student Wages	\$	15,000
Staff Benefits	\$	121,926
Supplies	\$	1,500
Travel	\$	100
Operating Expense	\$	30,357
Total	\$	480,769
FWS 2020-2021		
Student Wages	\$	136,980
Student Aid	\$	6,849
Total	\$	143,829
TWS 2020-2021		
Student Wages	\$	41,659
Total	\$	41,659

Testing		
	Non-Faculty Salaries	\$ 257,532
	Staff Benefits	\$ 98,391
	Supplies	\$ 58,300
	Travel	\$ 500
	Operating Expense	\$ 2,100
	Total	\$ 416,823
Total for Student Services		\$ 3,669,456
Institutional Support		
Board of Trustees		
	Staff Benefits	\$ 7,464
	Supplies	\$ 2,500
	Operating Expense	\$ 5,000
	Total	\$ 14,964
President		
	Non-Faculty Salaries	\$ 295,236
	Staff Benefits	\$ 86,686
	Supplies	\$ 2,500
	Travel	\$ 10,000
	Operating Expense	\$ 50,500
	Total	\$ 444,922
Marketing/Public Relations Dep		
	Non-Faculty Salaries	\$ 192,311
	Staff Benefits	\$ 73,986
	Supplies	\$ 5,330
	Travel	\$ 143
	Operating Expense	\$ 134,422
	Contract Labor	\$ 65,000
	Total	\$ 471,192
Duplication Center		
	Supplies	\$ 7,830
	Operating Expense	\$ (24,500)
	Total	\$ (16,670)
Inst.Effectiveness/Research		
	Non-Faculty Salaries	\$ 124,768
	Staff Benefits	\$ 45,571
	Supplies	\$ 950
	Operating Expense	\$ 4,200
	Total	\$ 175,489

Institutional Memberships¹		
Operating Expense	\$	60,000
Total	\$	60,000
Official Functions		
Operating Expense	\$	8,000
Total	\$	8,000
Professional Growth		
Operating Expense	\$	1,200
Total	\$	1,200
Accreditation/QEP		
Travel	\$	6,000
Operating Expense	\$	3,000
Total	\$	9,000
VP Administration		
Non-Faculty Salaries	\$	300,076
Staff Benefits	\$	96,944
Supplies	\$	325
Travel	\$	20,000
Operating Expense	\$	580
Total	\$	417,925
GL Accounting Services		
Non-Faculty Salaries	\$	115,401
Staff Benefits	\$	54,480
Supplies	\$	834
Operating Expense	\$	25
Total	\$	170,740
Tax Collection Expense		
Operating Expense	\$	113,325
Total	\$	113,325
Student & Revenue Accounting		
Non-Faculty Salaries	\$	240,223
Staff Benefits	\$	102,685
Supplies	\$	1,500
Operating Expense	\$	3,000
Total	\$	347,408
Auditing		
Operating Expense	\$	29,500
Total	\$	29,500
Purchasing		
Non-Faculty Salaries	\$	172,846
Staff Benefits	\$	85,724
Supplies	\$	2,430
Operating Expense	\$	4,479
Total	\$	265,479

Copiers			
	Operating Expense	\$	102,000
	Total	\$	102,000
General Insurance			
	Operating Expense	\$	93,100
	Total	\$	93,100
Legal Fees			
	Operating Expense	\$	30,000
	Total	\$	30,000
Miscellaneous Expense			
	Non-Faculty Salaries	\$	8,500
	Operating Expense	\$	304,400
	Total	\$	312,900
IT			
	Non-Faculty Salaries	\$	626,487
	Staff Benefits	\$	235,563
	Supplies	\$	108,600
	Travel	\$	1,198,850
	Operating Expense	\$	919,549
	Cap.Expenses-Non-Current	\$	171,922
	Total	\$	3,260,971
Mail Service			
	Staff Benefits	\$	11,740
	Supplies	\$	450
	Operating Expense	\$	475
	Equip. & Software Rental	\$	8,800
	Total	\$	21,465
Security Systems			
	Supplies	\$	6,000
	Operating Expense	\$	10,000
	Total	\$	16,000
Telecommunications			
	Supplies	\$	2,330
	Operating Expense	\$	159,096
	Cap.Expenses-Non-Current	\$	44,064
	Total	\$	205,490
Texas BioScience TBI			
	Non-Faculty Salaries	\$	66,901
	Staff Benefits	\$	43,997
	Supplies	\$	12,138
	Operating Expense	\$	18,495
	Total	\$	141,531

EWCHEC		
	Non-Faculty Salaries	\$ 51,309
	Staff Benefits	\$ 21,845
	Supplies	\$ 12,025
	Operating Expense	\$ 4,975
	Total	\$ 90,154
EWCHEC-Hutto		
	Non-Faculty Salaries	\$ 157,671
	Staff Benefits	\$ 42,312
	Supplies	\$ 17,508
	Travel	\$ 1,200
	Operating Expense	\$ 12,380
	Total	\$ 231,071
Campus Police		
	Non-Faculty Salaries	\$ 383,893
	Staff Benefits	\$ 151,557
	Supplies	\$ 1,276
	Operating Expense	\$ 22,675
	Contract Labor	\$ 73,913
	Total	\$ 633,314
Emergency Management		
	Supplies	\$ 3,625
	Operating Expense	\$ 12,000
	Total	\$ 15,625
AVP Human Resources		
	Non-Faculty Salaries	\$ 299,878
	Staff Benefits	\$ 108,550
	Supplies	\$ 3,700
	Operating Expense	\$ 73,935
	Total	\$ 486,063
Commencement		
	Operating Expense	\$ 20,000
	Total	\$ 20,000
TC Connection		
	Operating Expense	\$ 7,400
	Total	\$ 7,400
Total for Institutional Support		\$ 8,179,558

Physical Plant Operation & Maintenance

Plant Support		
Non-Faculty Salaries	\$	123,474
Staff Benefits	\$	70,303
Supplies	\$	5,000
Operating Expense	\$	874,390
Cap.Expenses-Non-Current	\$	44,970
Total	\$	1,118,137
Bus, Vans, SUV, Cars		
Operating Expense	\$	-
Total	\$	-
EPA Compliance Audit		
Supplies	\$	500
Operating Expense	\$	1,000
Total	\$	1,500
Golf Carts		
Operating Expense	\$	3,000
Total	\$	3,000
Building Maintenance		
Non-Faculty Salaries	\$	186,790
Staff Benefits	\$	80,582
Supplies	\$	300
Operating Expense	\$	185,700
Contract Labor	\$	45,000
Total	\$	498,372
Custodial Services		
Non-Faculty Salaries	\$	327,701
Staff Benefits	\$	225,982
Supplies	\$	53,100
Total	\$	606,783
Grounds Maintenance		
Non-Faculty Salaries	\$	35,963
Staff Benefits	\$	19,481
Supplies	\$	18,000
Operating Expense	\$	28,800
Total	\$	102,244
Utilities		
Operating Expense	\$	809,904
Total	\$	809,904
Total for Physical Plant Operation & Maintenance	\$	3,139,940
TOTAL for EDUCATIONAL & GENERAL	\$	34,220,275

STUDENT AID

Scholarships & Fellowships

State Scholarships (TPEG)		
Student Aid	\$	441,923
Total	\$	441,923
TEOG 2020-2021		
Student Aid	\$	366,882
Total	\$	366,882
PELL 2020-2021		
Student Aid	\$	8,512,000
Total	\$	8,512,000
SEOG 2020-2021		
Student Aid	\$	145,967
Total	\$	145,967
Total for Scholarships & Fellowships	\$	9,466,772
TOTAL FOR STUDENT AID	\$	9,466,772

AUXILIARY ENTERPRISES

General Institutional Scholarships		
Student Aid	\$	108,500
Total	\$	108,500
Gen.Intercollegiate		
Non-Faculty Salaries	\$	39,289
Staff Benefits	\$	30,829
Supplies	\$	500
Travel	\$	1,000
Operating Expense	\$	8,950
Total	\$	80,568
Baseball		
Non-Faculty Salaries	\$	117,383
Staff Benefits	\$	35,646
Supplies	\$	18,000
Travel	\$	30,000
Operating Expense	\$	31,000
Contract Labor	\$	12,000
Student Aid	\$	145,140
Total	\$	389,169

Men's Basketball

Non-Faculty Salaries	\$	36,662
Staff Benefits	\$	9,118
Supplies	\$	9,000
Travel	\$	19,500
Operating Expense	\$	12,500
Contract Labor	\$	9,500
Student Aid	\$	108,855
Total	\$	205,135

Women's Basketball

Non-Faculty Salaries	\$	35,947
Staff Benefits	\$	7,810
Supplies	\$	9,000
Travel	\$	11,000
Operating Expense	\$	16,500
Contract Labor	\$	9,500
Student Aid	\$	108,855
Total	\$	198,612

Softball

Faculty Salaries	\$	3,000
Non-Faculty Salaries	\$	51,381
Staff Benefits	\$	9,001
Supplies	\$	14,000
Travel	\$	17,400
Operating Expense	\$	18,900
Contract Labor	\$	7,500
Student Aid	\$	140,400
Total	\$	261,582

Volleyball

Non-Faculty Salaries	\$	32,579
Staff Benefits	\$	7,276
Supplies	\$	12,000
Travel	\$	13,300
Operating Expense	\$	17,545
Contract Labor	\$	5,900
Student Aid	\$	73,500
Total	\$	162,100

Athletic Training

Non-Faculty Salaries	\$	58,684
Staff Benefits	\$	23,561
Supplies	\$	8,770
Travel	\$	2,200
Operating Expense	\$	2,174
Total	\$	95,389

Recreational Sports			
	Faculty Salaries	\$	8,100
	Non-Faculty Salaries	\$	31,495
	Staff Benefits	\$	12,889
	Supplies	\$	1,806
	Operating Expense	\$	1,500
	Total	\$	55,790
TOTAL for AUXILIARY ENTERPRISES		\$	1,556,845
CONTINGENCY FOR UNEXPECTED EXPENDITURES		\$	399,531
Total Expenditures		\$	45,643,423

¹ Included within the budget for Institutional Memberships are the annual dues for Temple College to be a member of the Texas Association of Community Colleges (TACC). A portion of these dues funds the efforts of TACC to directly or indirectly influence the outcome of legislation or administrative action, as those terms are defined in Section 305.002, Government Code. The amount of the dues paid by Temple College allocated to these efforts were \$2,620 in FY 2020, and estimated to be \$2,745 in FY 2021.

TEMPLE COLLEGE
DEBT SERVICE
Fiscal Year 2020-21

REVENUE:		
Use Fees:		\$1,235,000.00
TOTAL REVENUE:		<u><u>\$1,235,000.00</u></u>

EXPENSES:		
2006 Series-Revenue (Use and General Fees) & Refunding Issue		
Interest	\$120,000.00	
Principal	<u>\$950,000.00</u>	\$1,070,000.00
2013 Series-Revenue (Use Fees) and Refunding Bonds		
Interest	\$10,150.00	
Principal	<u>\$230,000.00</u>	\$240,150.00
2015 Series-Revenue (Use Fees) and Refunding Bonds		
Interest	\$95,140.00	
Principal	<u>\$205,000.00</u>	<u>\$300,140.00</u>
TOTAL EXPENSES:		<u><u>\$1,610,290.00</u></u>
NET DECREASE IN UNRESTRICTED CAPITAL RESERVES		<u><u>(\$375,290.00)</u></u>

REVENUE:		
Taxes for Debt Service (Unfrozen)		\$2,191,517.00
Taxes for Debt Service (Frozen)		\$258,572.00
Taxes for Debt Service (IIF Remittance)		(\$238,411.00)
TOTAL REVENUE:		<u><u>\$2,211,678.00</u></u>

EXPENSES:		
2002 Series-Limited Tax School Bldg, Equip & Refunding Bonds		
Interest	\$52,430.00	
Principal	<u>\$525,000.00</u>	\$577,430.00
2007 Series-Limited Tax School Bldg & Equip Issue		
Interest	\$133,131.00	
Principal	<u>\$425,000.00</u>	\$558,131.00
2020 Series-Refunding Bonds		
Interest	\$99,680.00	
Principal	<u>\$765,000.00</u>	<u>\$864,680.00</u>
TOTAL EXPENSES:		<u><u>\$2,000,241.00</u></u>
NET INCREASE IN RESTRICTED (GO DEBT SERVICE) RESERVES		<u><u>\$211,437.00</u></u>

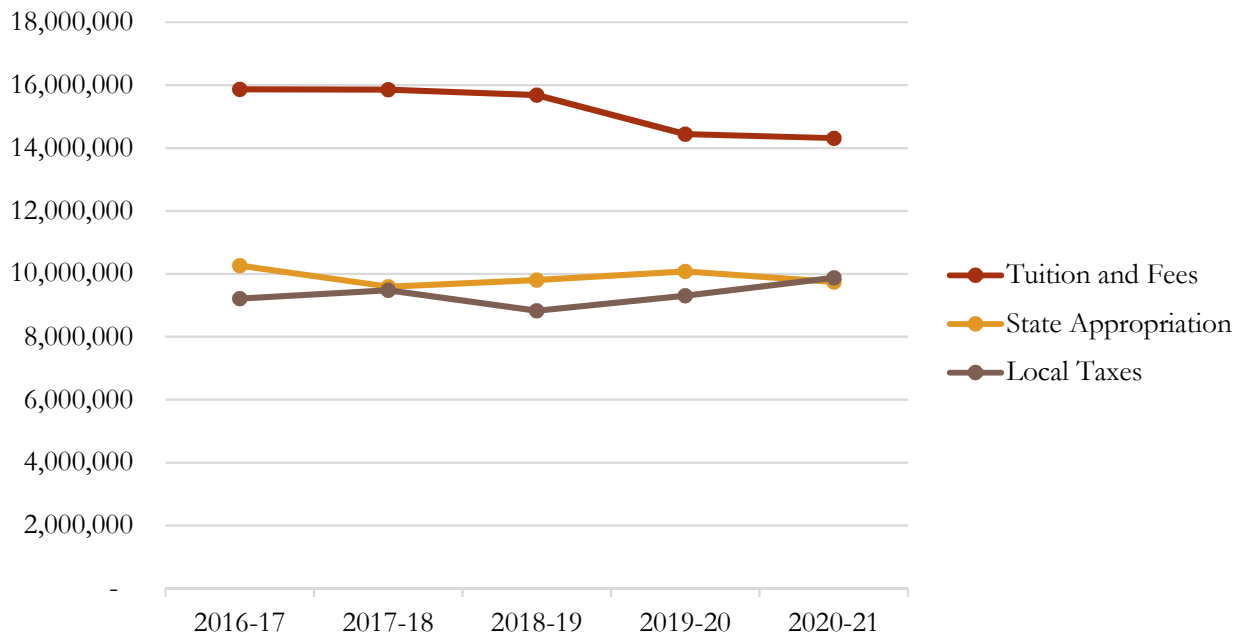
Analysis & Trends

TEMPLE COLLEGE
SUMMARY OF REVENUES AND EXPENDITURES (budgeted)

Budget Years 2017-18 thru 2020-21

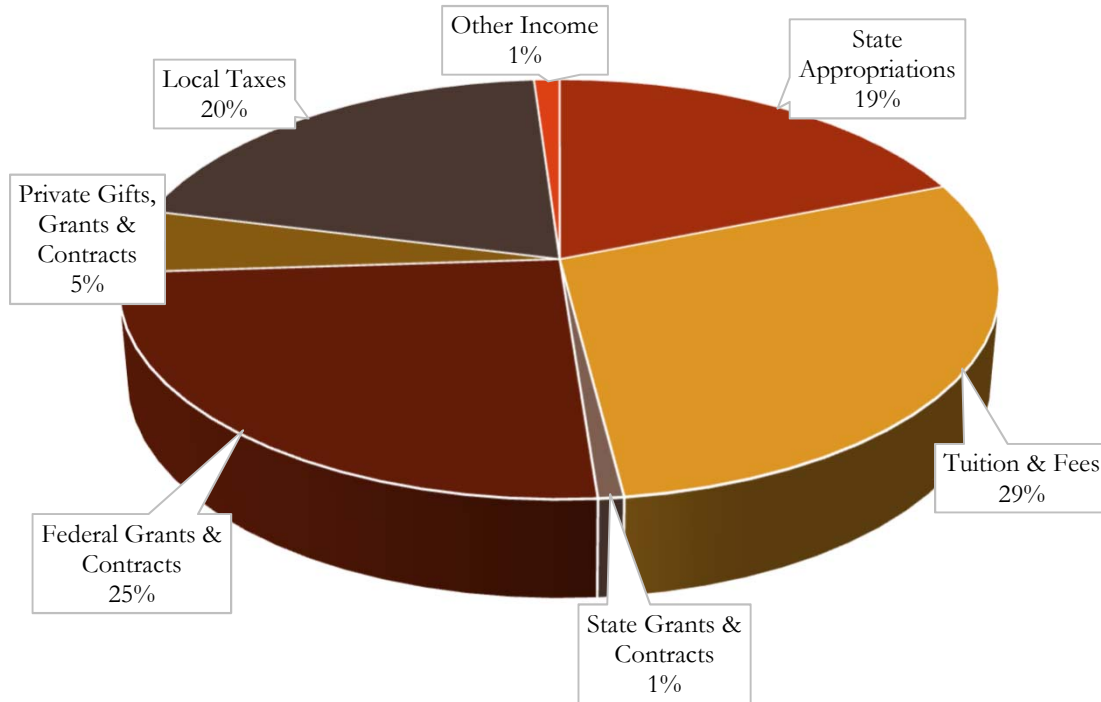
REVENUES	<u>2020-21</u> <u>Budget</u>	<u>2019-20</u> <u>Budget</u>	<u>2018-19</u> <u>Budget</u>	<u>2017-18</u> <u>Budget</u>	<u>One-Year</u> <u>Incr/Decr</u>	<u>One-Year</u> <u>% Change</u>
Educational & General						
State Funds	9,739,356	10,074,837	9,802,145	9,594,204	(335,481)	-3.3%
Federal Funds	12,408,854	9,960,418	10,001,284	9,719,156	2,448,436	24.6%
Local Funds	27,144,092	26,783,207	27,177,092	27,725,034	360,885	1.3%
Total Educational & General	49,292,302	46,818,462	46,980,521	47,038,394	2,473,840	5.3%
Auxiliary Enterprises						
Auxiliary Funds	12,800	12,800	7,600	6,500	-	0.0%
Total Auxiliary Enterprises	12,800	12,800	7,600	6,500	-	0.0%
Transfers						
Transfer of Funds	(3,661,679)	(3,831,570)	(3,857,348)	(4,964,299)	169,891	-4.4%
Total Transfers	(3,661,679)	(3,831,570)	(3,857,348)	(4,964,299)	169,891	-4.4%
TOTAL REVENUES	45,643,423	42,999,692	43,130,773	42,080,595	2,643,731	6.1%
EXPENDITURES						
Educational & General						
Instruction	14,702,725	14,484,545	14,237,441	14,291,189	218,180	1.5%
Public Service	1,572,960	1,316,486	1,293,776	910,305	256,474	19.5%
Academic Support	2,955,636	2,519,336	2,668,763	2,799,434	436,300	17.3%
Student Services	3,669,456	3,830,430	3,694,825	3,334,527	(160,974)	-4.2%
Institutional Support	8,179,558	7,811,891	6,995,830	6,431,724	367,667	4.7%
Physical Plant Operation & Maintenance	3,139,940	3,198,846	3,337,139	3,293,166	(58,906)	-1.8%
Total Educational & General	34,220,275	33,161,534	32,227,774	31,060,345	1,058,741	3.2%
Student Aid						
Scholarships & Fellowships	9,466,772	9,508,092	9,510,220	9,508,735	(41,320)	-0.4%
Total Student Aid	9,466,772	9,508,092	9,510,220	9,508,735	(41,320)	-0.4%
Auxiliary Enterprises	1,556,845	1,326,990	1,286,722	1,123,094	229,855	17.3%
Contingency for Unexpected Expenditures	399,531	105,000	106,057	388,421	294,531	280.5%
TOTAL EXPENDITURES	45,643,423	44,101,616	43,130,773	42,080,595	1,541,807	3.5%

TEMPLE COLLEGE
REVENUE ANALYSIS
 Budget Years 2016-17 thru 2020-21



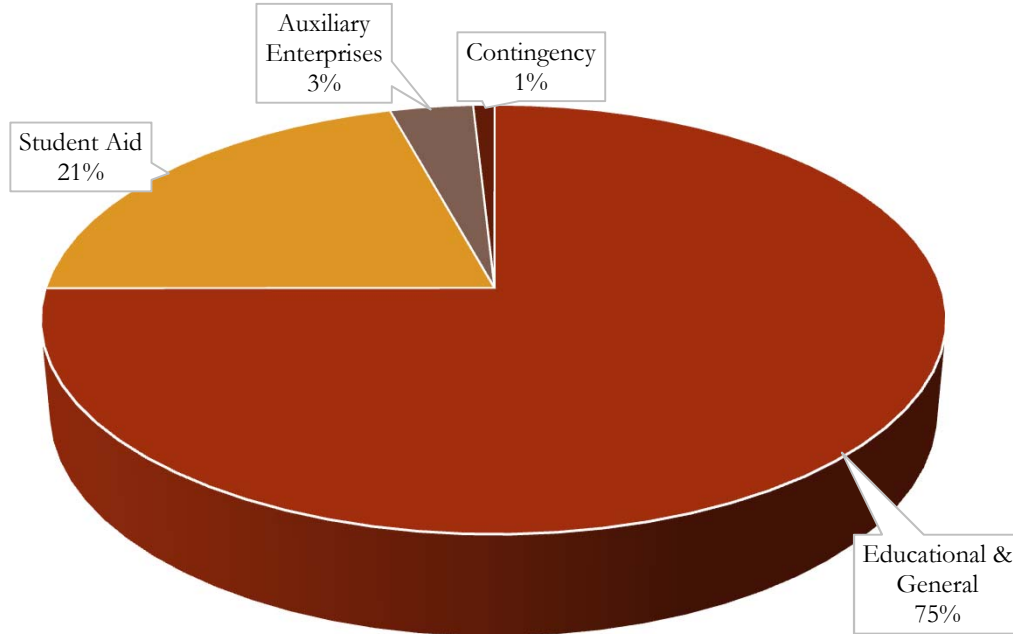
Budget Year	Tuition and Fees	Percent of Total	State Appropriation	Percent of Total	Local Taxes	Percent of Total
2016-17	15,863,575	44.9%	10,264,131	29.0%	9,210,671	26.1%
2017-18	15,855,786	45.4%	9,594,204	27.5%	9,482,974	27.1%
2018-19	15,681,816	45.7%	9,802,145	28.6%	8,825,545	25.7%
2019-20	14,445,391	42.7%	10,074,837	29.8%	9,303,113	27.5%
2020-21	14,315,183	42.7%	9,739,356	27.8%	9,873,054	29.5%

TEMPLE COLLEGE
REVENUE SUMMARY
 Budget Year 2020-21



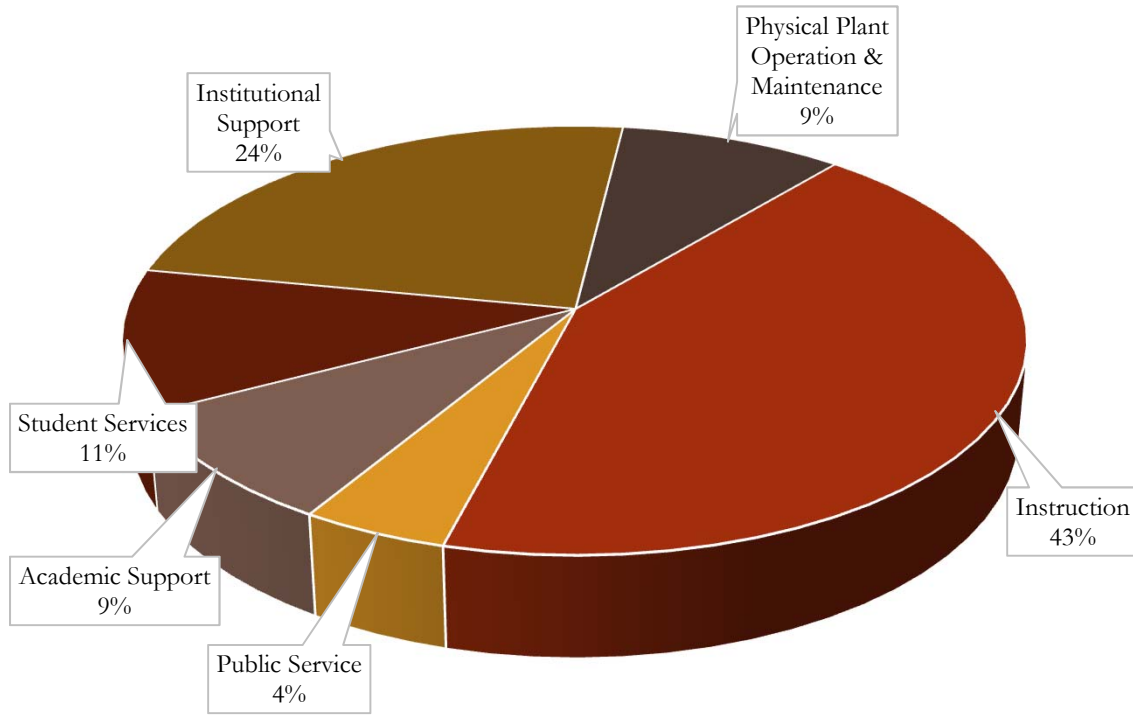
	Fiscal Year 2020-21	Percent of Budget
State Appropriations	9,330,815	18.9%
Tuition & Fees	14,315,183	29.0%
State Grants & Contracts	408,541	0.8%
Federal Grants & Contracts	12,408,854	25.2%
Private Gifts, Grants & Contracts	2,424,454	4.9%
Local Taxes	9,873,054	20.0%
Other Income	<u>531,401</u>	<u>1.1%</u>
Total Educational & General Revenue	49,292,302	100.0%

TEMPLE COLLEGE
EXPENDITURE SUMMARY
 Budget Year 2019-20



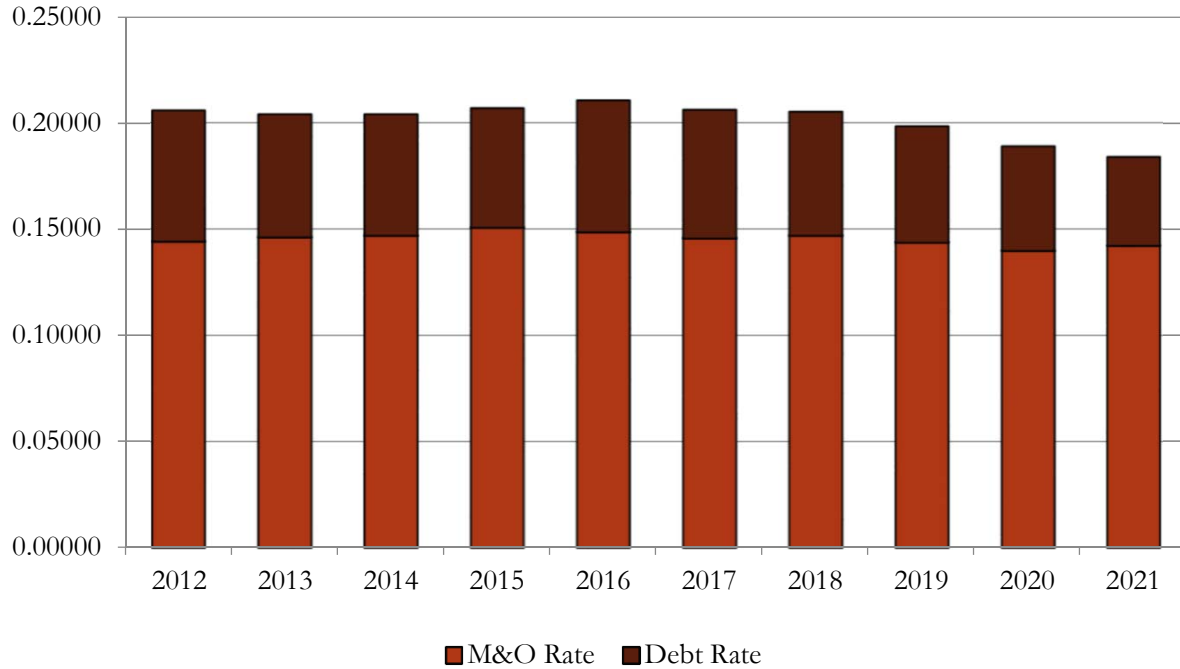
	Fiscal Year 2020-21	Percent of Budget
Educational & General	34,220,275	75.0%
Student Aid	9,466,772	20.7%
Auxiliary Enterprises	1,556,845	3.4%
Contingency	<u>399,531</u>	<u>0.9%</u>
 Total Expenditures	 45,643,423	 100.0%

TEMPLE COLLEGE
EDUCATIONAL & GENERAL EXPENDITURES
 Budget Year 2019-20



	Fiscal Year 2020-21	Percent of Budget
Instruction	14,702,725	43.0%
Public Service	1,572,960	4.6%
Academic Support	2,955,636	8.6%
Student Services	3,669,456	10.7%
Institutional Support	8,179,558	23.9%
Physical Plant Operation & Maintenance	<u>3,139,940</u>	<u>9.2%</u>
Total Educational & General Expenditures	34,220,275	100.0%

TEMPLE COLLEGE
PROPERTY TAX: RATES
 Fiscal Years 2012 to 2021



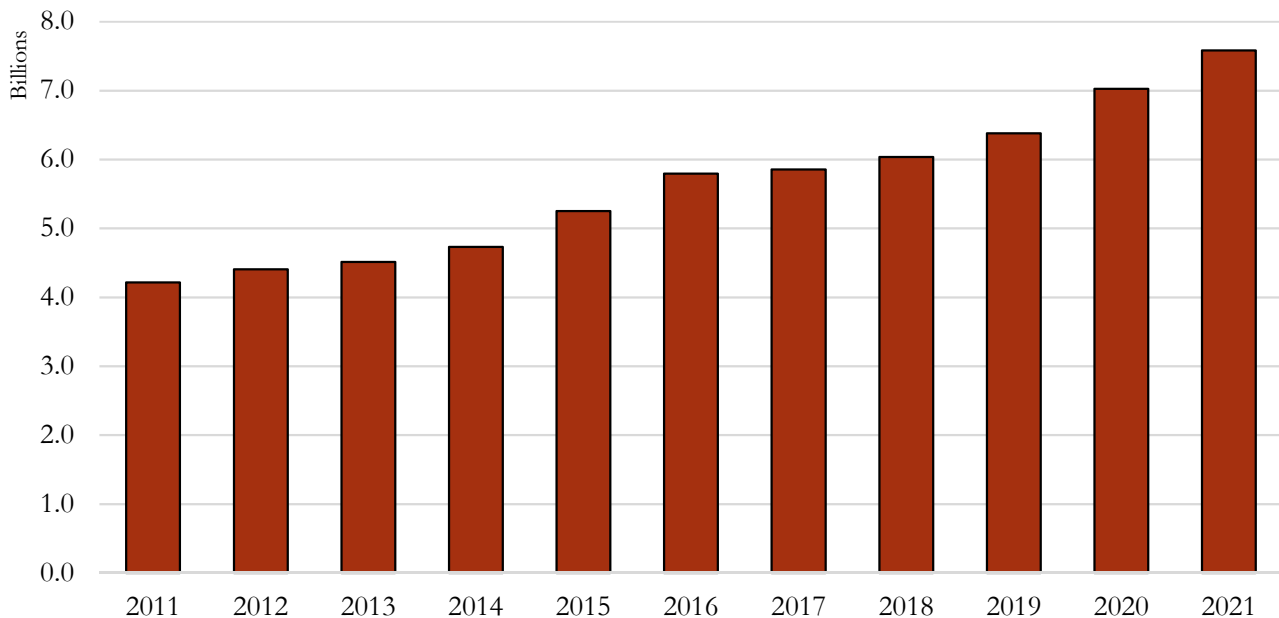
	M&O Rate	Debt Rate	Total Rate
2012	0.14400	0.06140	0.20540
2013	0.14590	0.05770	0.20360
2014	0.14660	0.05700	0.20360
2015	0.15050	0.05600	0.20650
2016	0.14830	0.06170	0.21000
2017	0.14540	0.06030	0.20570
2018	0.14670	0.05800	0.20470
2019	0.14341	0.05454	0.19795
2020	0.13950	0.04910	0.18860
2021	0.14200	0.04170	0.18370

TEMPLE COLLEGE PROPERTY TAX: APPRAISAL VALUES

Fiscal Years 2010 to 2020

Fiscal Year	(+) Appraised Value	(-) Homestead Cap	(=) Assessed Value	(-) Total Exemptions	(=) Net Taxable	Freeze Adjusted Taxable
2011	4,223,400,920	6,288,770	4,217,112,150	855,574,985	3,361,537,165	3,019,456,143
2012	4,413,551,969	7,882,434	4,405,669,535	922,592,900	3,483,076,635	3,134,077,942
2013	4,517,922,725	4,746,806	4,513,175,919	938,920,982	3,574,254,937	3,209,834,373
2014	4,734,883,907	2,789,142	4,732,094,765	948,163,906	3,783,930,859	3,411,908,004
2015	5,255,179,019	2,697,208	5,252,481,811	1,036,020,831	4,216,460,980	3,836,381,309
2016	5,797,723,904	3,254,693	5,794,469,211	1,251,956,051	4,542,513,160	4,133,717,553
2017	5,861,845,618	4,823,653	5,857,021,965	1,415,446,712	4,441,575,253	4,001,825,210
2018	6,043,798,204	5,008,908	6,038,789,296	1,428,327,780	4,610,461,516	4,135,039,515
2019	6,383,787,235	4,161,370	6,379,625,865	1,506,599,937	4,873,025,928	4,387,642,637
2020	7,078,037,520	50,210,511	7,027,827,009	1,629,195,629	5,398,631,380	4,856,052,210
2021	7,670,059,946	87,207,150	7,582,852,796	1,910,088,151	5,672,764,645	5,037,001,822
1-yr change	8.4%	73.7%	7.9%	17.2%	5.1%	3.7%
10-yr change	81.6%	1286.7%	79.8%	123.3%	68.8%	66.8%

Assessed Value

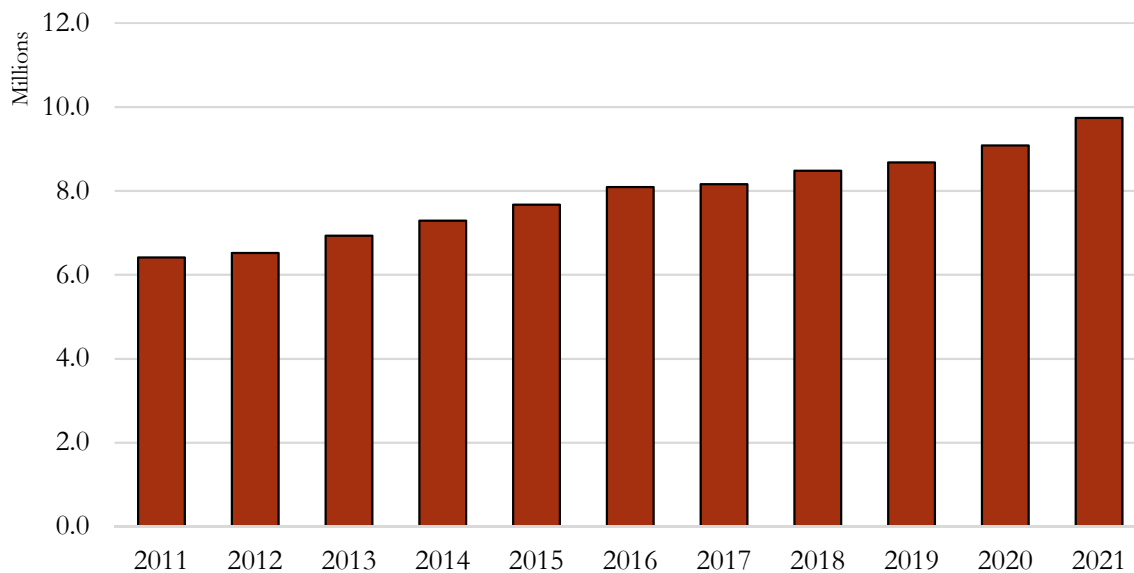


TEMPLE COLLEGE
PROPERTY TAX: PROJECTED AND ACTUAL COLLECTIONS

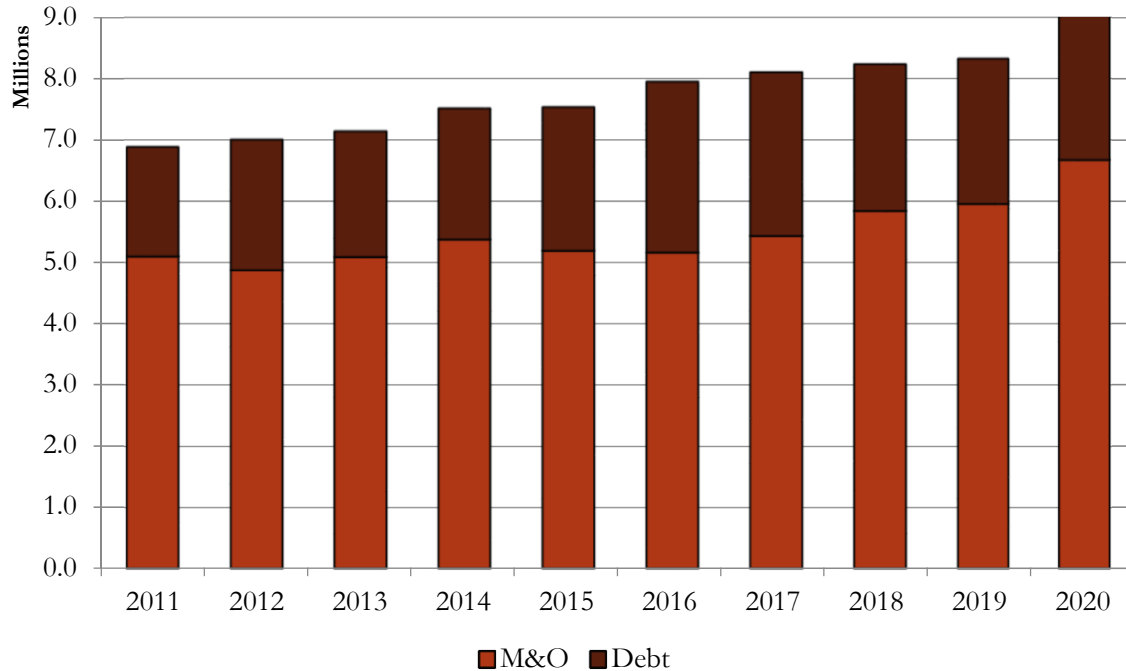
Fiscal Years 2010 to 2020

Fiscal Year	(+) Approximate Total Levy	(-) Projected TIF Levy	(=) Projected Net Tax Levy	(+) Actual Total Levy	(-) Actual TIF Levy	(=) Actual Net Tax Levy
2011	6,683,780	271,535	6,412,245	6,883,744	305,694	6,883,744
2012	6,801,554	279,550	6,522,004	7,001,974	287,477	7,001,974
2013	7,250,000	317,751	6,932,249	7,448,222	308,253	7,139,969
2014	7,600,000	311,621	7,288,379	7,850,054	337,758	7,512,296
2015	8,663,324	992,637	7,670,687	8,525,710	996,394	7,529,316
2016	9,476,960	1,383,813	8,093,147	9,349,463	1,406,131	7,943,332
2017	9,086,671	922,298	8,164,373	8,956,452	861,515	8,094,937
2018	9,358,974	878,028	8,480,946	9,243,879	1,015,385	8,228,494
2019	9,584,000	907,455	8,676,545	9,361,229	1,044,836	8,316,393
2020	9,978,182	895,948	9,082,234	9,959,628	931,631	9,027,997
2021	10,793,319	1,050,265	9,743,054	-	-	-
1-yr change	8.2%	17.2%	7.3%	6.4%	-10.8%	8.6%
9-yr change				42.2%	224.1%	28.9%
10-yr change	58.7%	275.7%	49.4%			

Projected Net Tax Levy

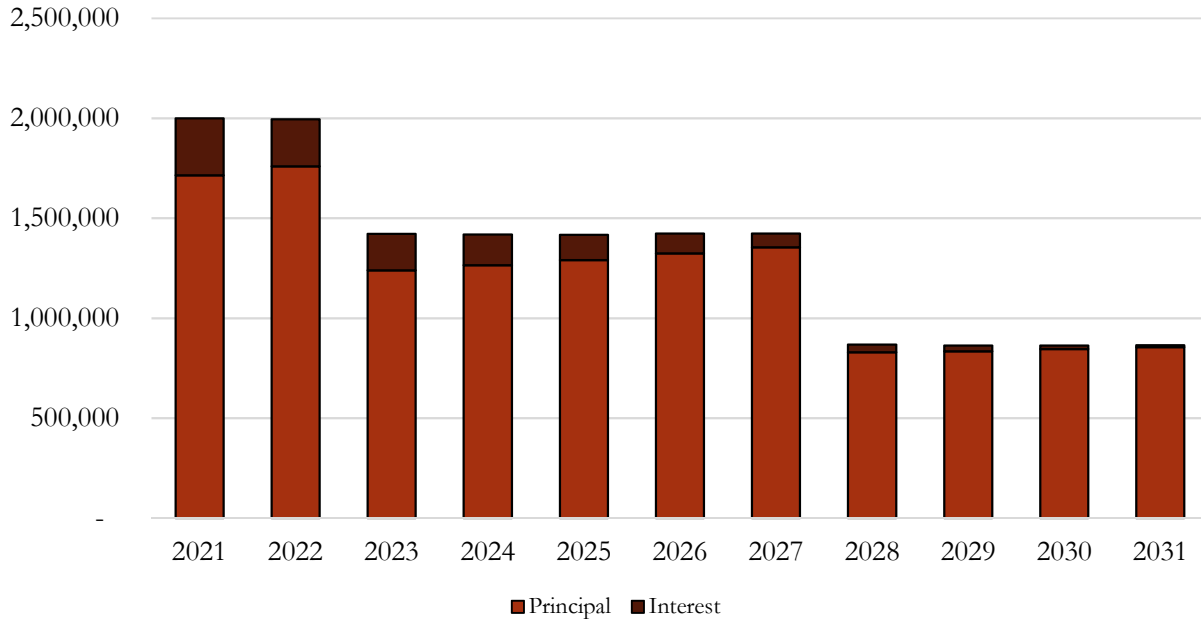


TEMPLE COLLEGE
PROPERTY TAX: REVENUE COLLECTIONS (NET OF TIF)
 Fiscal Years 2011 to 2020



	M&O	Debt	Total
	<u>Tax Revenue</u>	<u>Tax Revenue</u>	<u>Tax Revenue</u>
2011	5,093,782	1,789,962	6,883,744
2012	4,870,705	2,131,269	7,001,974
2013	5,082,695	2,057,274	7,139,969
2014	5,371,884	2,140,412	7,512,296
2015	5,188,685	2,340,631	7,529,316
2016	5,158,747	2,784,585	7,943,332
2017	5,431,205	2,663,732	8,094,937
2018	5,836,275	2,392,219	8,228,494
2019	5,951,674	2,364,719	8,316,393
2020	6,666,528	2,361,469	9,027,997

TEMPLE COLLEGE
DEBT SERVICE SCHEDULE
 ALL GENERAL OBLIGATION ISSUES

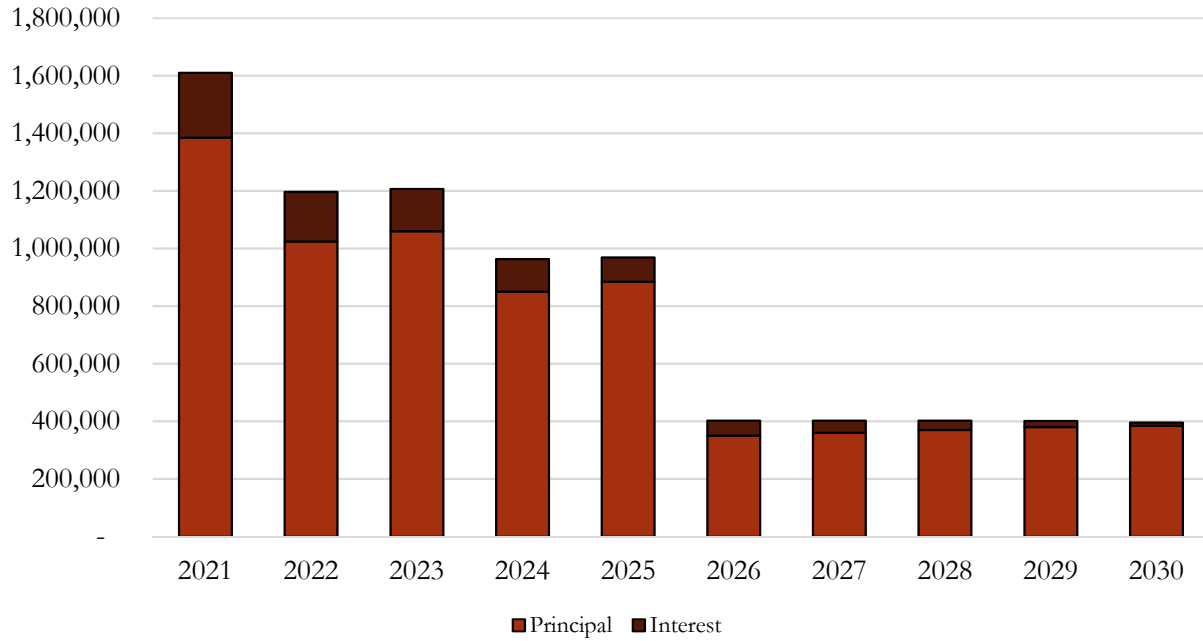


<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2021	1,715,000	285,241	2,000,241
2022	1,760,000	234,033	1,994,033
2023	1,240,000	181,136	1,421,136
2024	1,265,000	154,092	1,419,092
2025	1,290,000	126,339	1,416,339
2026	1,325,000	97,734	1,422,734
2027	1,355,000	68,165	1,423,165
2028	830,000	37,688	867,688
2029	835,000	28,392	863,392
2030	845,000	19,040	864,040
2031	855,000	9,576	864,576
TOTALS	\$13,315,000	\$1,241,436	\$14,556,436

Average Annual Debt
 Years

\$1,323,312

TEMPLE COLLEGE
DEBT SERVICE SCHEDULE
 ALL REVENUE ISSUES



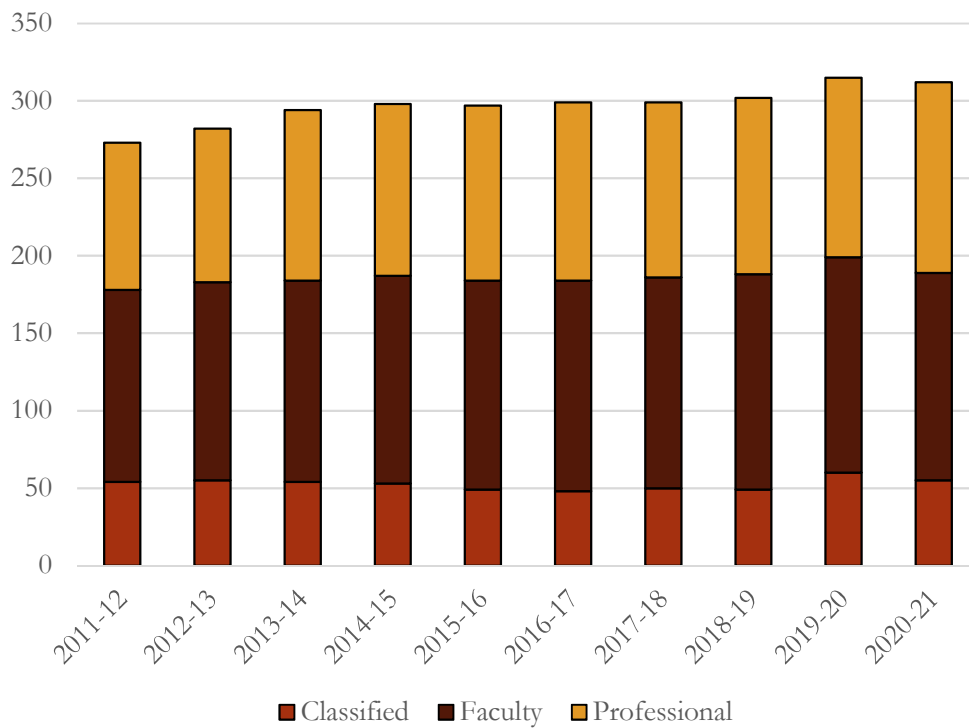
<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2021	1,385,000	225,290	1,610,290
2022	1,025,000	172,133	1,197,133
2023	1,060,000	146,722	1,206,722
2024	850,000	114,026	964,026
2025	885,000	83,854	968,854
2026	350,000	52,398	402,398
2027	360,000	42,458	402,458
2028	370,000	32,234	402,234
2029	380,000	21,726	401,726
2030	385,000	10,934	395,934
TOTALS	\$7,050,000	\$901,775	\$7,951,775

Average Annual Debt
 Years

\$883,531
 9

TEMPLE COLLEGE
FULL-TIME EMPLOYEES
 Fiscal Years 2011-12 to 2020-21

	Employee Classification			Total
	Classified	Faculty	Professional	
2011-12	54	124	95	273
2012-13	55	128	99	282
2013-14	54	130	110	294
2014-15	53	134	111	298
2015-16	49	135	113	297
2016-17	48	136	115	299
2017-18	50	136	113	299
2018-19	49	139	114	302
2019-20	60	139	116	315
2020-21	55	134	123	312



TEMPLE COLLEGE
SUMMARY OF REVENUES AND EXPENDITURES (audited)

Fiscal Years 2013-14 thru 2018-19

REVENUES	<u>2018-19</u>	<u>2017-18</u>	<u>2016-17</u>	<u>2015-16</u>	<u>2014-15</u>	<u>2013-14</u>
Educational & General						
State Funds	10,084,279	9,571,656	10,275,412	10,274,003	10,460,233	10,020,792
Federal Funds	9,714,507	10,039,419	9,681,217	10,856,974	12,286,381	13,203,419
Local Funds	22,785,138	20,824,099	19,943,938	20,059,049	20,136,197	20,707,174
Tuition and Fees (Net)	11,316,689	9,895,666	9,504,632	10,102,218	10,841,836	11,467,980
Local Taxes	8,451,587	8,451,587	8,243,451	8,098,985	7,643,710	7,665,068
Other	3,016,862	2,476,846	2,195,855	1,857,846	1,650,651	1,574,126
Total Educational & General	42,583,924	40,435,174	39,900,567	41,190,026	42,882,811	43,931,385
Auxiliary Enterprises						
Auxiliary Funds	227,681	240,136	292,870	282,992	316,675	323,505
Total Auxiliary Enterprises	227,681	240,136	292,870	282,992	316,675	323,505
TOTAL REVENUES	42,811,605	40,675,310	40,193,437	41,473,018	43,199,486	44,254,890
EXPENDITURES						
Educational & General						
Instruction	13,944,945	13,545,957	13,249,328	13,399,344	13,530,849	13,801,015
Public Service	1,233,568	979,593	1,018,036	1,325,617	870,514	628,553
Academic Support	2,305,565	2,655,103	2,626,018	2,608,753	2,534,136	2,568,976
Student Services	3,635,061	3,519,085	3,266,462	3,299,988	3,097,365	3,061,536
Institutional Support	7,326,305	6,696,787	6,354,163	6,057,993	5,975,117	6,234,634
Physical Plant Operation & Maintenance	3,122,531	3,268,126	3,148,387	3,470,881	3,370,457	3,364,739
Total Educational & General	31,567,975	30,664,651	29,662,394	30,162,576	29,378,438	29,659,453
Student Aid						
Scholarships & Fellowships	6,369,528	5,435,826	5,366,887	6,294,320	8,177,253	8,747,793
Total Student Aid	6,369,528	5,435,826	5,366,887	6,294,320	8,177,253	8,747,793
Auxiliary Enterprises	1,437,451	1,358,238	1,244,708	1,060,678	1,019,076	1,034,566
Other	2,587,279	2,850,009	2,947,277	3,075,525	2,999,931	3,157,981
TOTAL EXPENDITURES	41,962,233	40,308,724	39,221,266	40,593,099	41,574,698	42,599,793
Increase in Net Assets	849,372	366,586	972,171	879,919	1,624,788	1,655,097
Annual Unduplicated Student Enrollment	8,544	8,678	9,127	9,660	9,922	10,348

