



2020 Master Plan

February 2021





Temple College 2020 Master Plan Study

Temple College engaged Stantec to undertake this Master Planning process to align the campus and buildings with needs of a growing and changing student body, workforce and community.

Drivers of this plan include facility use and condition, changing student needs and pedagogies, the impact of technology on learning and the workforce, as well as strengthening its relationship with the community.

The College seeks a campus that celebrates centers of excellence, simplifies access to services, addresses aging infrastructure and creates a strong, visible presence as a leader in education.

This Master Plan sets out a framework for how Temple College can develop its campus over the next 10 to 20 years to meet the needs of students, workforce partners and the Temple community.

- Issues and existing conditions are confirmed
- Needs and opportunities are defined
- Programs, facility and site concepts are proposed, tested and reviewed
- A timeline is set for the transformation of Temple College
- Cost models are developed

The recommendations set forth in this plan have been reviewed and approved by the Temple College Board of Trustees, and will be used to develop more detailed plans for campus improvements, renovations and new projects to meet the needs of the college.

Planning Process: in four steps

PHASE I Framework

- Confirm scope, define players and process, collect data. Develop a shared vision for the future of the campus

PHASE II Discovery

- Analyze data, observe campus, study programs and initiatives, analyze space utilization, building condition and site. Engage stakeholders to understand needs, aspirations and opportunities.

PHASE III Exploration

- Create planning scenarios for buildings and site, align planning with programs, prioritize options with college, analyze costs and timelines. Refine options to a preferred direction for the College.

PHASE IV Recommendations

- Develop a final, implementable master plan. Develop campus guidelines to ensure facility cohesion. Develop a cost model and timeline for short-term and long-term projects.

The master plan seeks to answering four crucial planning questions:

- Where are you now?
- How did you get here?
- Where do you want to go?
- How will you get there?

Planning Process: where we stand

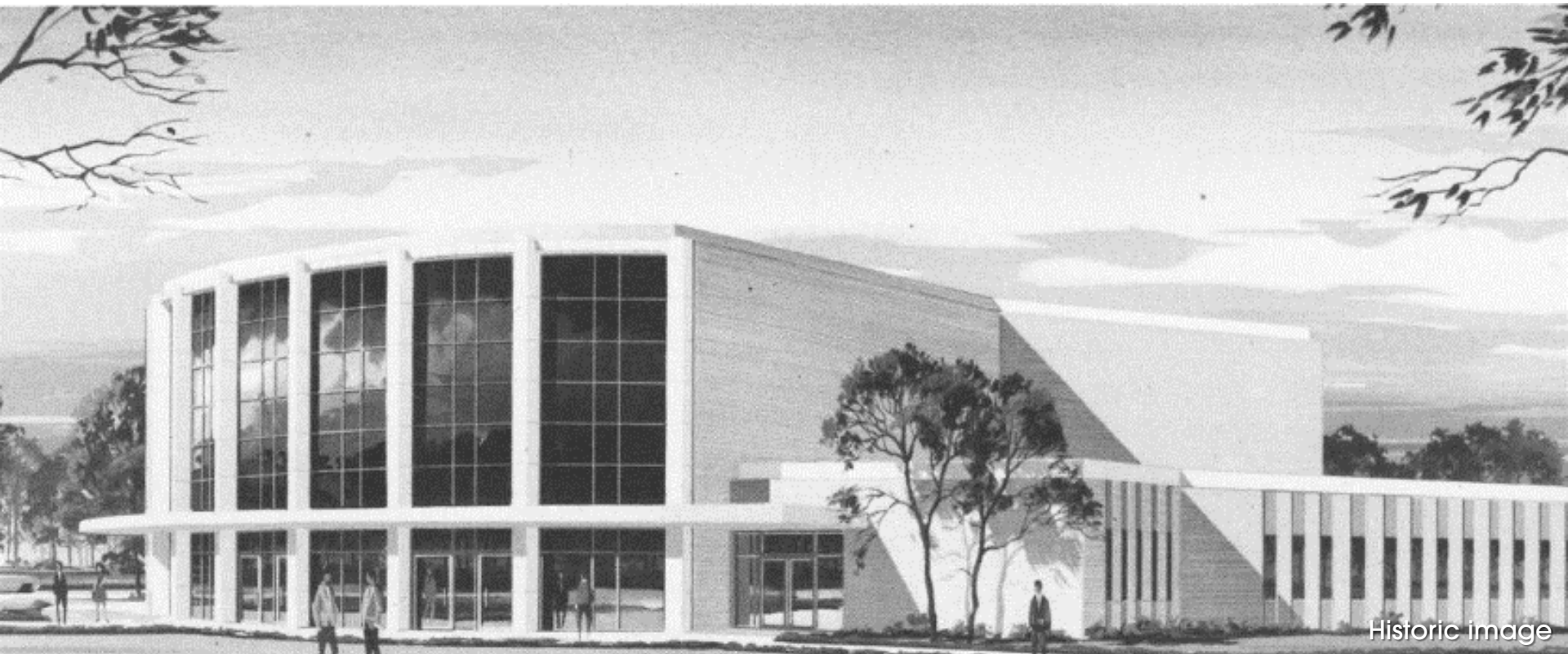


- define players
- define vision
- define process
- data collection

- analyze givens
- space utilization
- facilities assessment
- engage stakeholders

- programming
- prioritization
- site options
- budget analysis

- final deliverable
- campus guidelines
- cost opinion
- phased plan



Historic image

Guiding Principles

Starting with the College's current Strategic Plan, a cascading set of Guiding Principles and Planning goals was developed during the planning workshops.

Guiding Principles seek to define overall project success, completing the statement "For this Master Plan to be successful, it must..."

Planning Goals, introduced later in this document, define the important issues each proposed recommendation and project should address.

TEMPLE COLLEGE MISSION

The mission of Temple College is to foster student success for our diverse community by providing quality lifelong learning and enrichment experiences that empower students to achieve their dreams and aspirations.

TEMPLE COLLEGE VALUE STATEMENTS

Learning: Commitment to excellence in teaching and learning is foremost

Opportunity: Promote education for all by providing affordable access

Integrity: Ethical decision making, excellent stewardship, accountability to our constituents

Community: Cultivate collaboration, promote community partnerships, workforce development and enrichment experiences

Equity: Fair, impartial and inclusive educational and work environments

2016-2021 Strategic Plan

Goals and Objectives

The five Strategic Goals defined in the current TC Strategic Plan provide the foundation for the guiding principles and goals of the master plan

The benefits of aligning the Master Plan with the Strategic Plan include:

- When a College has a Strategic Plan in place prior to master planning, the ability of the Master Plan to significantly impact and improve the campus is enhanced.
- Ideally, strategic goals influence the Master Plan, which as it is implemented, impacts the next Strategic Plan.

Strategic Goal 1:

- Foster Student Success

Strategic Goal 2:

- Optimize Community Partnerships and Outreach

Strategic Goal 3:

- Manage Resources Effectively

Guiding Principles

As part of the framework phase and the discovery phase, the steering committee provided input about the top priorities for the College. These were refined into a list of Guiding Principles that will be used to keep stakeholders aligned as the plan progresses.

Guiding Principles are also used to evaluate and refine proposed planning alternates into a single campus master plan that will be supported by the campus community.



Historic image

Guiding Principles

*for this master plan to be successful,
it must*

Help Temple College adapt to growth and change.

Address changing pedagogy,
technology, student expectations,
community needs and the workplace.
Identify opportunities for flexible,
adaptable spaces and infrastructure.

Proposed changes should support
multiple users and uses, increasing the
utilization of each building.

Projects should be prioritized based on
programs and services that are in
demand from learners, the workforce
or the community.



Guiding Principles

*for this master plan to be successful,
it must*

Unify Temple College.

Promote visual and technological unity across campus, between campuses and among buildings.

The Temple College experience should be visible from the moment of arrival. Points of entry to campus be significant and functional.

A unified campus is an easily maintained campus. Facilities that are past the end of their useful life should be evaluated for replacement.



Guiding Principles

*for this master plan to be successful,
it must*

Support Students – current, future and past.

Remove barriers to success. Access to student success, academic support, library, technology, Circle of Support, etc., should be simple, consistent and welcoming.

Be welcoming to future students and their families, making college an attainable goal.

Create opportunities for engaging alumni in visible ways.



Guiding Principles

*for this master plan to be successful,
it must*

Make Temple College the heart of the community.

Connect with the community to provide and share services.

Be known as the regional hub for academics, cultural enrichment, athletics and workforce skills.



Guiding Principles

*for this master plan to be successful,
it must*

Make visible the points of pride for Temple College.

Make points of pride, programs, services, community outreach, student successes and opportunities visible to all.

Seek opportunities for low-cost, high-impact projects that can be implemented early to excite the community about Temple College.

Showcase programs and pathways, making learning visible to students and visitors. Buildings should make clear what goes on inside.



Guiding Principles

*for this master plan to be successful,
it must*

Be implementable.

Projects developed as a result of this master plan must be implementable, supported by data and fiscally sound.



Stakeholder Engagement

The planning team engaged with multiple groups and dozens of people to better understand issues facing Temple College and its constituents.

During focus group meetings, campus leadership, students, faculty, staff and community partners openly shared their aspirations, concerns and issues they felt were important.

Whether about topics large or small, there was significant alignment between groups about the highest priority issues and ways to address them.

For each discussion, we recorded opportunities and ideas that arose, whether during the meeting or afterward.

FOUR DAYS
21 FOCUS GROUPS
2 COMMUNITY OPEN HOUSES

Stakeholder Engagement

Key Players

- Master Plan Executive Leadership Team
- Focus Groups
- Community Members

Master Plan Executive Leadership Team

- Christy Ponce
- Brandon Bozon
- Bob Browder
- Shawn Dach
- Al Kent
- Shelley Pearson
- Robbin Ray
- Carey Rose
- Brian Supak
- Susan Guzmán-Treviño

Focus Groups

- Executive Leadership Team
- Business and Career Professions
- Education
- Fine Arts
- Health Professions
- Liberal Arts
- Mathematics and Sciences
- Business and Continuing Education
- Library
- Student and Enrollment Services
- Circle of Support
- Pathways
- Athletic Programs
- Information Technology, Public Safety
- Facilities
- Marketing
- Taylor, Hutto and TBI representatives
- Board of Trustees
- Community Foundation Board

Community Open Houses

Two open houses provided an opportunity for anyone interested in sharing concerns and providing ideas. In addition to an open discussion, attendees were invited to label maps and provide additional written comments.

Comments aligned very closely between open houses and with those provided by the focus groups, reinforcing common themes.



Planning Goals

Starting with the College's current Strategic Plan, a cascading set of Guiding Principles and Planning goals was developed during the planning workshops.

Guiding Principles seek to define overall project success, completing the statement "For this Master Plan to be successful, it must..."

Planning Goals define the important issues that any proposed recommendation or project should address.

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Planning Goals

Supported by the Guiding Principles, the focus groups provided the insights and information needed to develop four related Planning Goals.

Planning Goals define the important issues that any proposed recommendation or project should address.

These goals will focus the planning team and steering committee as we investigate and develop projects to meet the opportunities and problems found on the campus.



Planning Goals

1. Improve access to campus, programs, services, support

- Create an identifiable point of welcome – for new students and visitors.
- Improve wayfinding and signage – campus and building.
- Clarify vehicle arrival points, circulation and parking – fewer, better, connected.
- Locate support where students are – academic, enrollment, technology, social.
- Create a sense of welcome and safety – lighting, pathways, security systems, etc.

2. Create a community campus

- Make Temple College pride visible on and off campus – facilities, landscape, signage.
- Create spaces for community engagement and partnerships – social, arts, workforce.
- Make outward facing programs visible and high quality – athletics, arts, clinics, workforce, continuing education.
- Create “collegiate” design guidelines – campus and buildings.

Planning Goals

3. Use resources efficiently

- Improve space utilization – classrooms, buildings, campuses. Use fewer spaces better, based on fit, demand and time of day. Improve scheduling and sharing.
- Optimize building condition and performance – always improve infrastructure, finishes, tech and efficiency, whether through new construction, renovations, replacements.
- Bring groups together based on common themes to improve outcomes – e.g., public services: health professions, nursing, EMS, police academy.
- Encourage student engagement – distribute collaborative and computer space throughout campus.

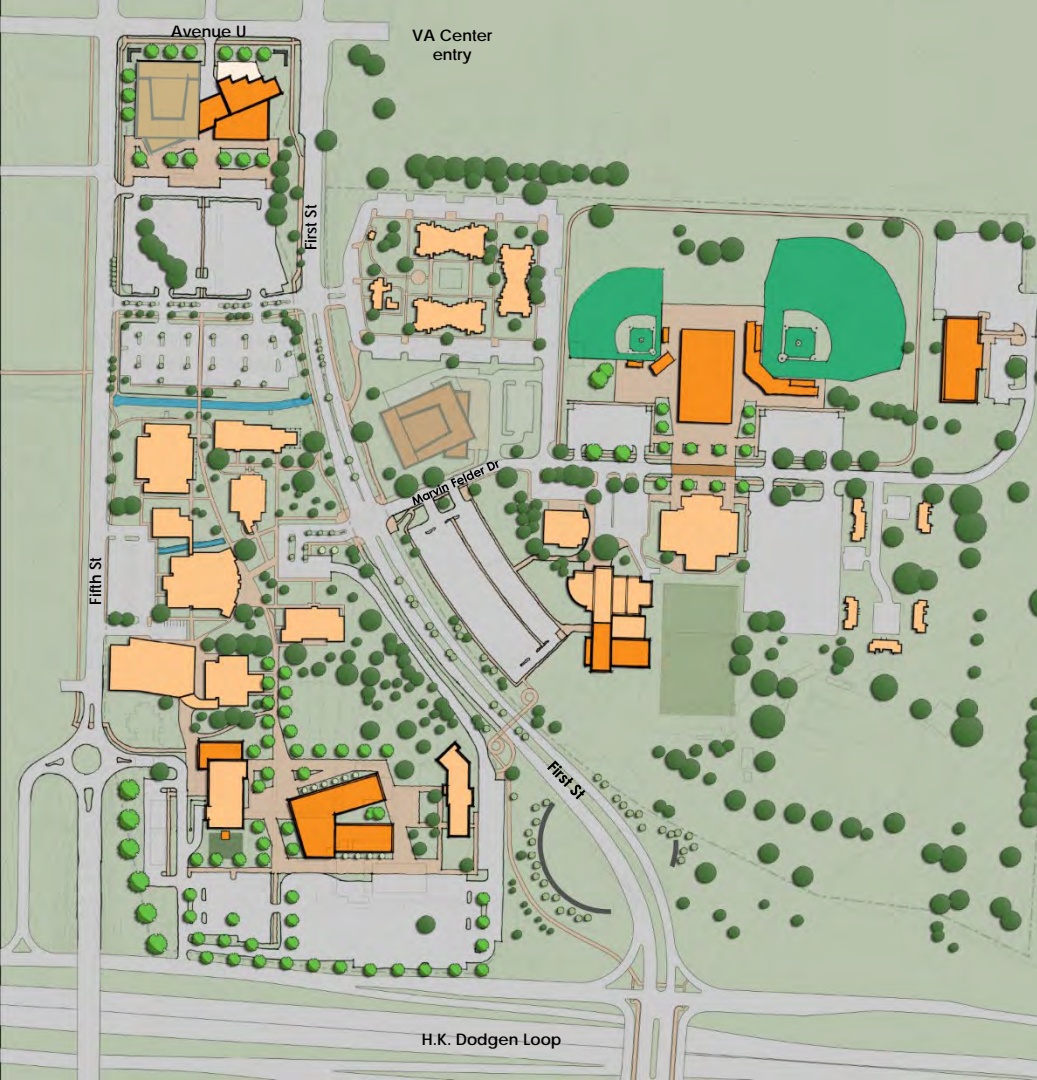
4. Be specialized + adaptable

- Standardize whenever possible – general classrooms, study spaces, tech resources.
- Provide state of the art specialized spaces – labs, clinics, arts, athletics, but make sure they serve multiple purposes.
- Create only adaptable space – labs and support spaces must be able to adapt as programs change, whether workforce, health professions, fitness or student support.



2020 Master Plan Recommendations





Temple College Master Plan

Based on data analysis, campus tours and observations, user group workshops, applying of best practices and the forward-looking vision of the leaders of Temple College, the planning team has developed a Master Plan that:

- Maximizes the land and buildings of Temple College
- Moves Temple College forward in an orderly fashion
- Resolves issues with aging infrastructure and buildings
- Improves learning environments, both inside and outside the classroom
- Simplifies access to enrollment and academic support services
- Improves pedestrian safety and beautifies campus
- Solves vehicle access and parking issues
- Improves athletic facilities
- Addresses growth in the health professions
- Better meets the needs of workforce and university partners
- Improves utilization of classroom space
- Gives Temple College a visible presence equal to its academic importance in the Temple region.

Taylor and Hutto Campuses

The planning team met with representatives of the Taylor and Hutto campuses prior to the onset of the COVID-19 virus, listening to the needs of these two locations. Given changes in the needs, challenges and opportunities in these communities and at the college, it was determined that further detailed analysis, beyond the scope of this master plan, was needed. These two locations will be the subject of future feasibility studies.

Drivers

- Program growth and changing workforce and city partnerships require further analysis
- Future feasibility studies planned

Taylor Campus

- Detailed feasibility study
- Improvement of existing facilities and utilization of space
- Future campus growth - additional land and new, program-driven buildings
- Texas Bioscience Institute @ Taylor

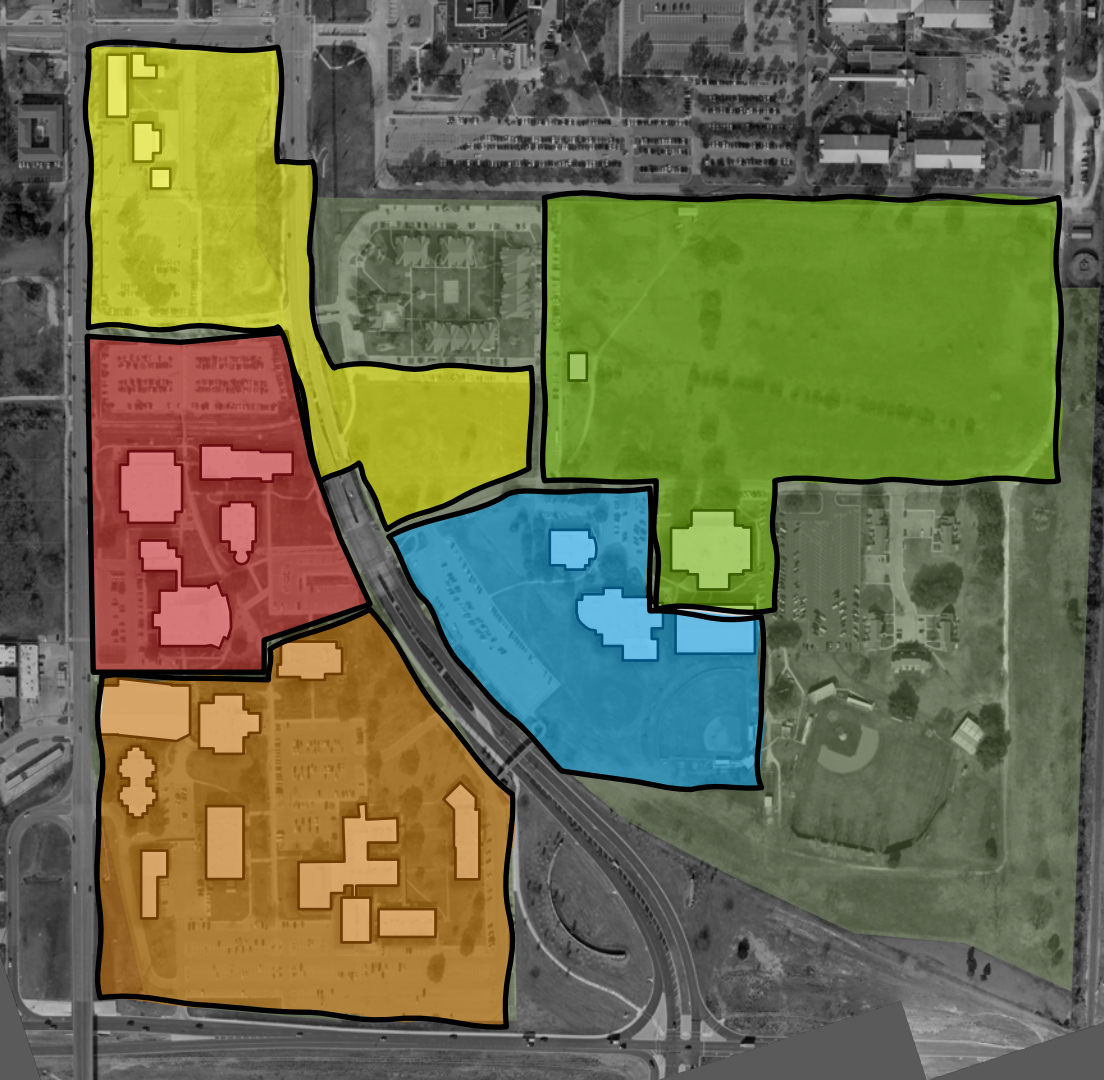
Hutto Campus

- Detailed feasibility study
- Future campus growth – new, program-driven buildings



Google Earth
4/15/2020
10:00 AM










Neighborhoods

Campus Planning Neighborhoods

With more than 25 buildings on over 100 acres, and split by a four-lane road, the Temple Campus is too large for a master plan to address it as a single zone.

The planning team developed planning neighborhoods to organize the campus into themed, manageable areas.

These neighborhoods are listed in order from south to north. This order does not indicate how projects will be implemented; the proposed order is provided at the end of this document.

-  **Front Door Neighborhood**
 - Visible, accessible, welcoming
-  **Health Professions Neighborhood**
 - Identifiable, forefront
-  **Campus Core Neighborhood**
 - Academics
-  **Future Growth Neighborhood**
 - Convenient to community
-  **Athletics Neighborhood**
 - Open, flexible



Front Door Neighborhood

Goals

- Create a strong presence at the front of campus
- Indicate that Temple College is a major part of the TMED district.
- Make clear where to start – for visitors, potential students and workforce partners.
- Improve access to a welcome center, student services, enrollment services – all embedded with academics and student life.

Issues

- South buildings present poor first impression of campus.
- Older buildings are at end of useful lives, inflexible, with undersized spaces.
- Classrooms in 5 different buildings.
- Limited space to grow workforce programs.
- Library is isolated from academic and student life.
- BSSC/OCC far apart for student services
- Entry, circulation and parking is challenging.

Opportunities

- High visibility from HK Dodgen Loop
- Large parking lot to support student services
- Opportunity for landmark building, simplify student access to services.
- Quad space can be reverted to greenspace
- Improve traffic flow by reconnecting parking lots.
- Improve view to campus by demolishing obsolete buildings.

Temple College Center

Temple College Center: 122,000 SF

- Academic: 44,000 SF
 - General classrooms
 - Math, Science, and BCP faculty offices
 - Student collaboration and gathering space
- Student Services: 39,000 SF
 - Welcome Center
 - Enrollment and Student Services
 - Academic Services and Testing
- University/Workforce : 39,000 SF
 - University Center offices
 - BCE classrooms and offices
 - Flexible workforce lab

Site

- Improved entry, parking, traffic flow.
- Improved landscape, connection to Quad and Student Center

Benefits

- Replaces multiple older buildings at the end of their lives.
- New front door for Temple College with ample parking
- Standardized classrooms, sharable between credit, BCP and BCE.
- Corporate-quality space for shared use by universities, businesses and community.
- Highly adaptable lab space for quick changes to meet employer training needs.
- Visually connects library, student center and academics.





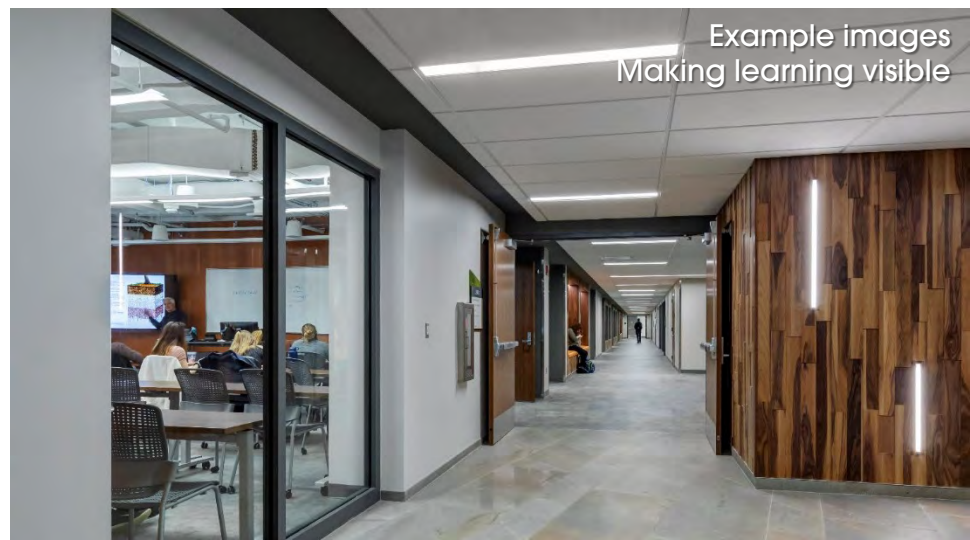
Example images
Flexible workforce labs



Example images
Flexible active learning classrooms



Example images
Flexible workforce labs



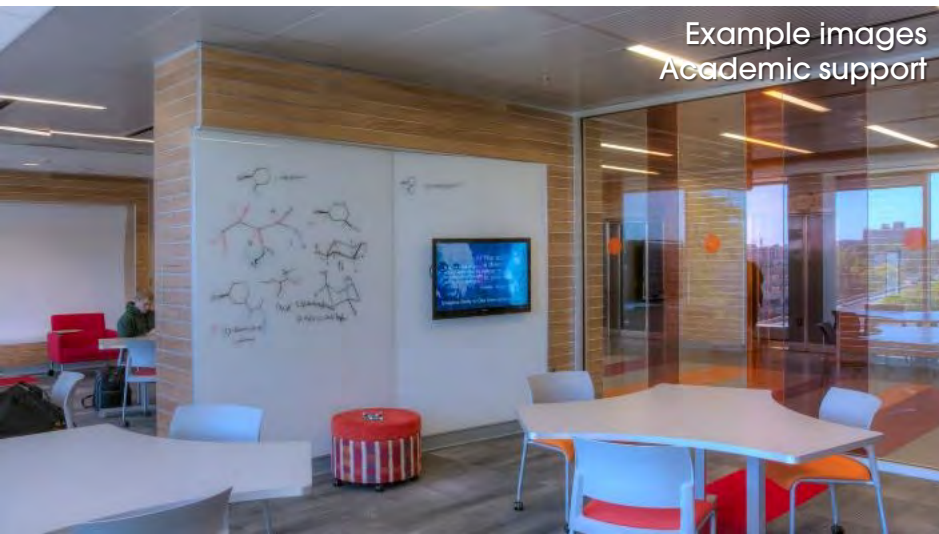
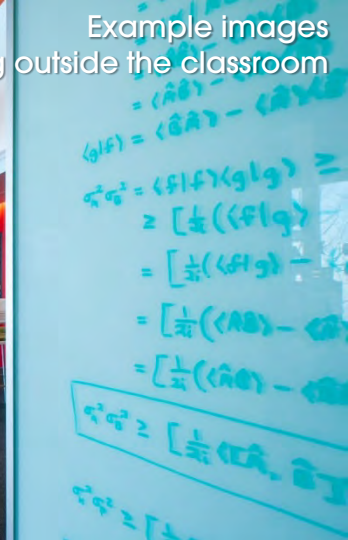
Example images
Making learning visible



Example images
Student gathering space



Example images
Learning outside the classroom



Example images
Academic support



Example images
Technology-enabled classrooms









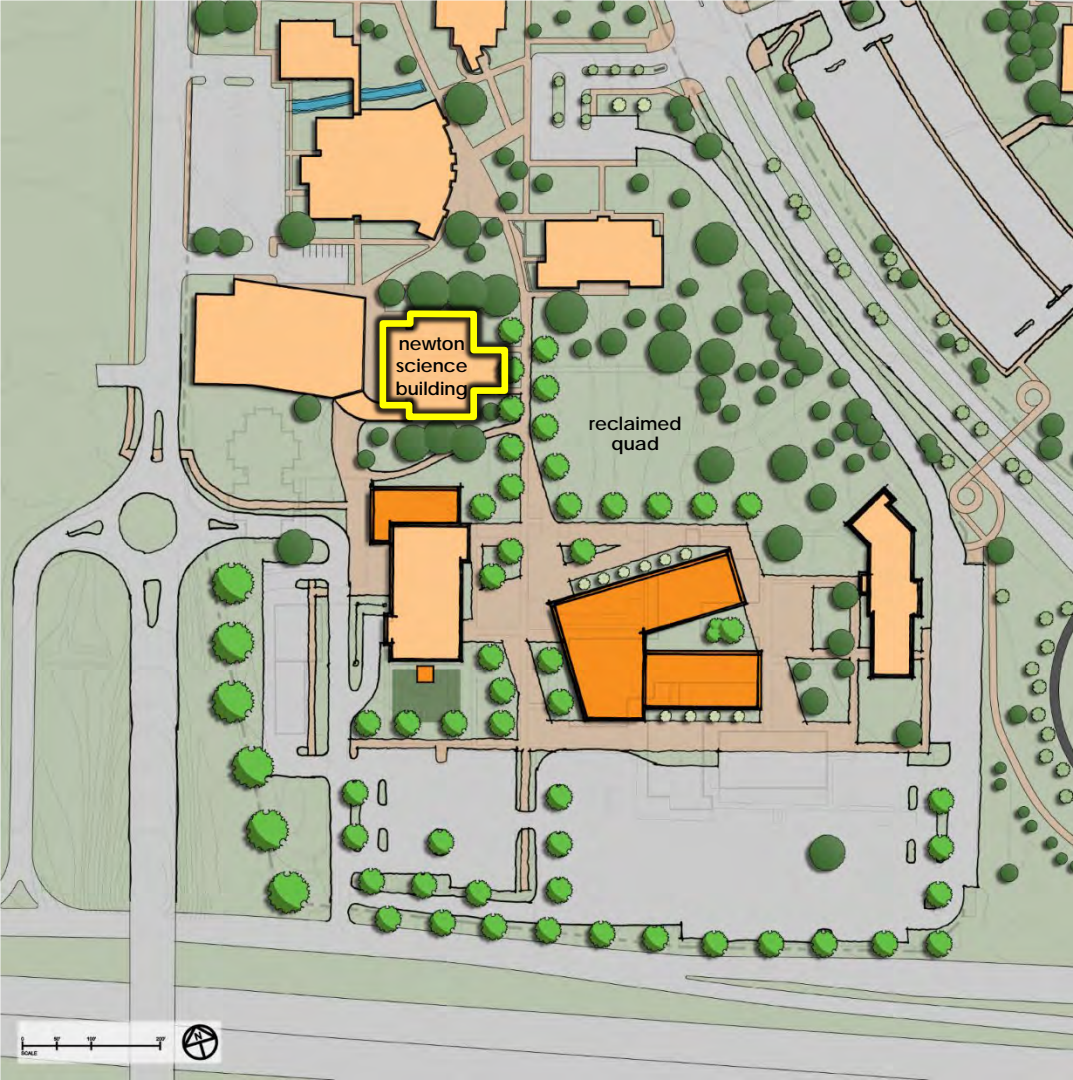
Newton Science Building Reno

NSB renovation: 3,000 SF

- Limited renovation of NSB to house microbiology lab and physics lab relocated from MBS.

Benefits

- Locates science programs in classroom building primarily used by sciences.
- Allows MBS building, outdated and past the end of its useful life, to be demolished, freeing up space for an improved entry.





Student Union Renovation

ASU Student Union Renovation: 20,600 SF

- Update facility finishes, systems and accessibility
- Update and reallocate food service and bookstore space
- Reconfigure west elevation of building to create entry from west parking lot.

ASU addition: 5,000 SF

- Optional addition if space is needed
- Enlarged student org/activity space
- New front entry and drop off

Site

- Reconfigure west parking lot and drive to improve access and drop off.
- Reconfigure open space to create community garden, including greenhouse.

Benefits

- Updates old building, improves accessibility
- Creates new campus "front" for people entering from 5th Street.
- Improves view of campus from HK Dodgen Loop.



Library

HDL Library Renovation: 19,800 SF

- Modernize learning, collaboration and study environments.
- Update finishes, furniture, lighting, acoustics and technology.
- Reallocate book stack space for student use.
- Update building to improve efficiency

Benefits

- Resolves environmental and infrastructure issues.
- Improves acoustics, technology and lighting for students.
- Part of dense student success zone

One College Centre Renovation



One College Center Renovation: 24,600 SF

- Renovate OCC for College Administration, Foundation and Community Rooms
- First Floor
 - Welcome desk
 - Administrative offices
- Second Floor
 - Community rooms – 1 exiting, 1 new.
 - President's office suite
 - Foundation office suite

Benefits

- Single location for administration and foundation
- Community rooms to replace Pavilion
- Repurposes existing building
- Convenient for Foundation visitors
- Easy to direct visitors to other buildings
- Prime views to campus for partners, donors and community members.

Health & Public Services Neighborhood

Goals

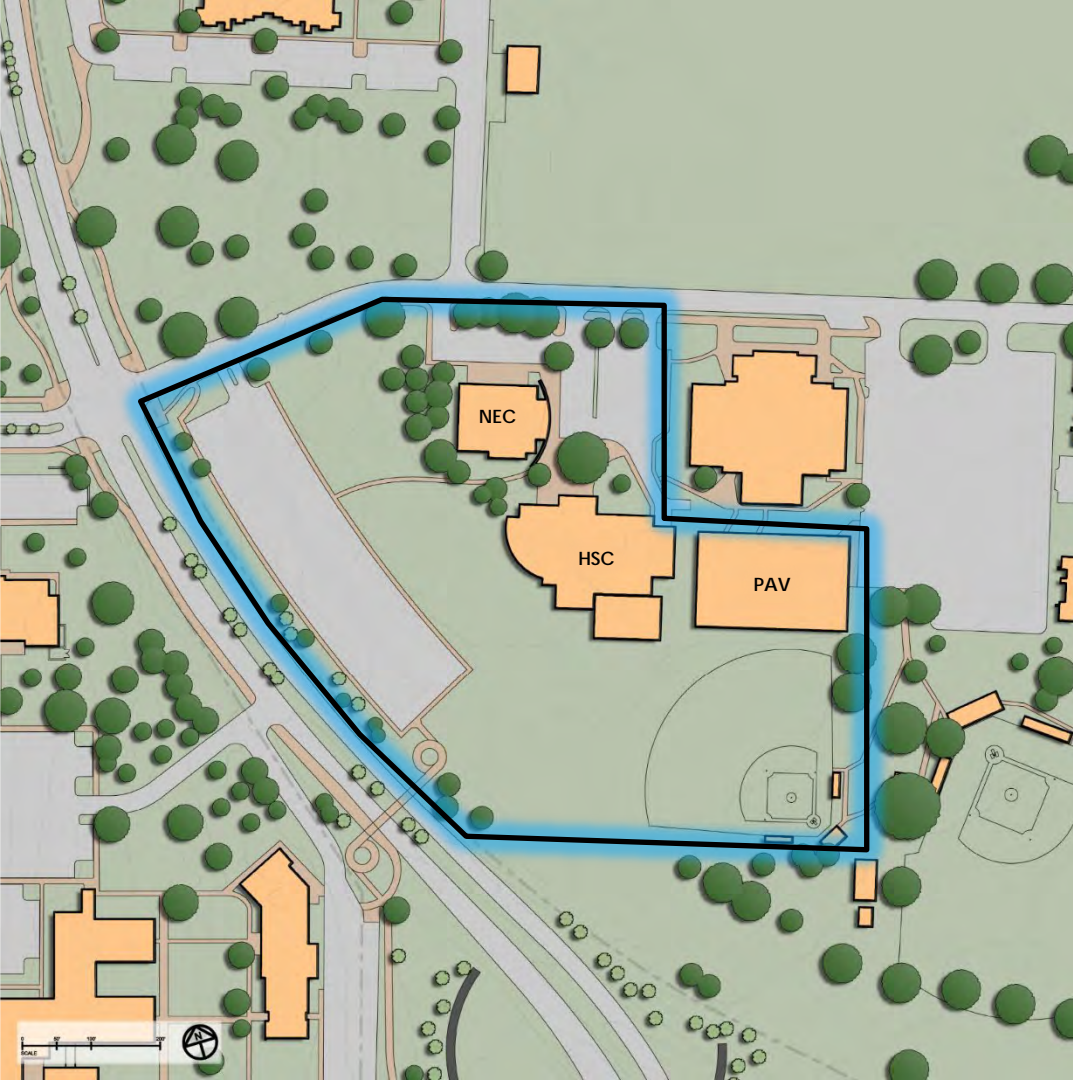
- Create a visible presence for the largest Temple College program
- Prepare for growth in enrollment and partnerships with regional health care providers

Issues

- Insufficient parking
- Buildings offer poor visibility of major program
- Nursing Education Center at capacity, classrooms and labs undersized
- Pavilion Building partially repurposed for respiratory therapy program
- Health professions programs are separated into three buildings, limiting sharing and collaboration

Opportunities

- Space for facility expansion to the south after ballfields relocated
- Expansion can consolidate all programs into fewer facilities – possibly one
- Location at top of hill can improve visibility of program and of the College.
- Space for parking lot expansion



Health Sciences Center

Health Sciences Center Addition: 42,000 SF

Health Sciences Center Renovation : 12,000 SF

- Additional classrooms
- Nursing simulation center
- Diagnostic medical sonography center
- BCE Health Professions Training Center
- Renovations of existing HSC – labs, surgical suites, classrooms and offices
- Future renovation/repurposing of NEC

Pavilion Building

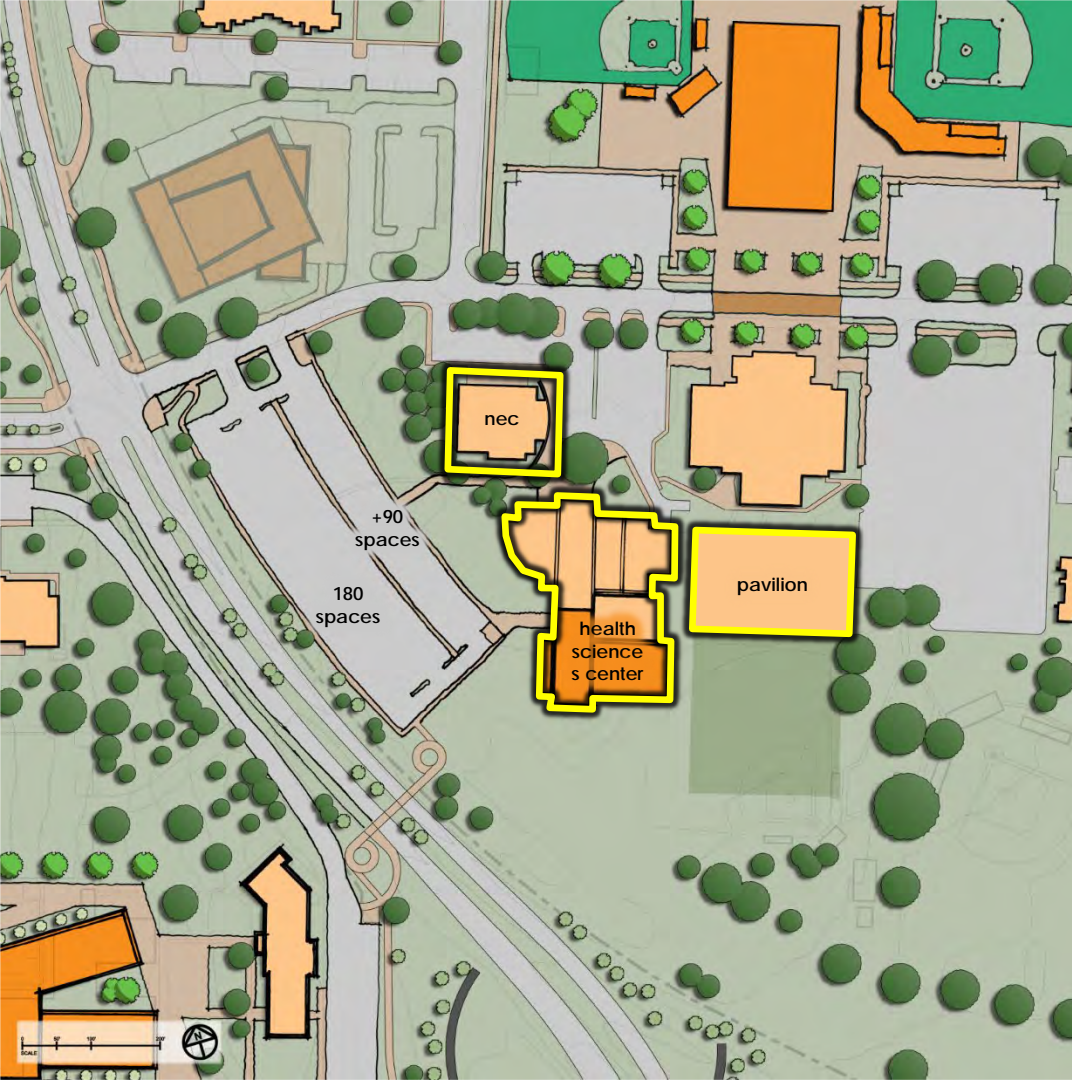
- Use for swing space during addition/renovation
- Outdated building, past end of life, can be demolished

Site

- Increase main lot parking capacity by 50% to 270 spaces
- Landscape to focus view to building

Benefits

- High visibility for program and Temple College, even from highway
- Relocates nursing program and health professions labs into single building with other health sciences
- Growth space for health professions programs
- Allows for additional sharing of space and program collaboration
- Opportunities for use by health care partners





Example images
Flexible health professions labs



Example images
Realistic simulation labs



Example images
Realistic simulation labs



Example images
Flexible health professions labs





Core Neighborhood

Goals

- Improve existing facilities, including preparation for new uses
- Improve campus arrival from the north and east
- Beautify the campus pathways and plazas

Issues

- Confusing entry, signage and limited parking at Marvin Felder Drive.
- Central spine useful, but landscape, art and PAC plaza need improvement. Bridge to north parking is dark at night, uninviting.
- Performing Arts Center due for improvements in acoustics, building systems and functional spaces for theater and music programs.
- Watson Tech Center is outdated, underutilized, makes poor first impression.
- Administration Building is confusing to visitors, makes poor first impression.
- Academic Center is newest, but underutilized.

Opportunities

- Monumental signage can be significantly improved.
- Main entry can be reconnected to the south lot.
- Lighting and amenities can improve spine pathway.
- Texas Bioscience Institute can relocate to main campus.
- Liberal arts faculty suite can be expanded in ADM or relocated to the AC.
- PAC plaza can be partially covered to invite more use.



Performing Arts Center

Performing Arts Center Renovation: 64,000 SF

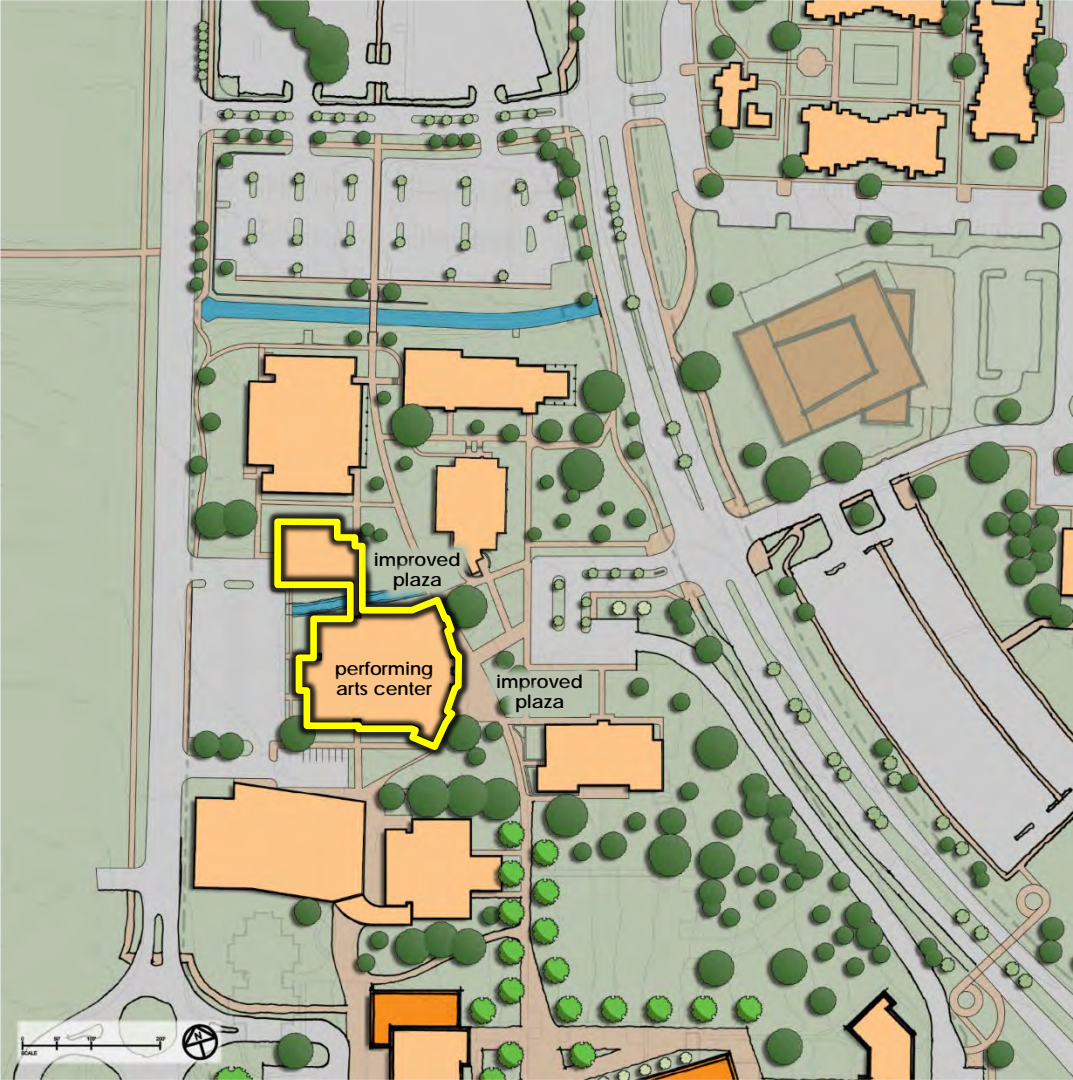
- Renovate building to resolve gaining infrastructure, accessibility and efficiency.
- Update finishes, technology and acoustics of main theater, classrooms, practice rooms and balance of building.
- Reconfigure teaching spaces and practice rooms to meet modern learning requirements.

Site

- Improve landscaping and hardscaping of entry plaza to improve appearance and usability.
- Reconnect central parking to south parking to improve access

Benefits

- Defers need to construct new PAC.
- Creates a strong point of arrival for visitors to campus, especially community members.
- Increases use of PAC plaza by campus community.



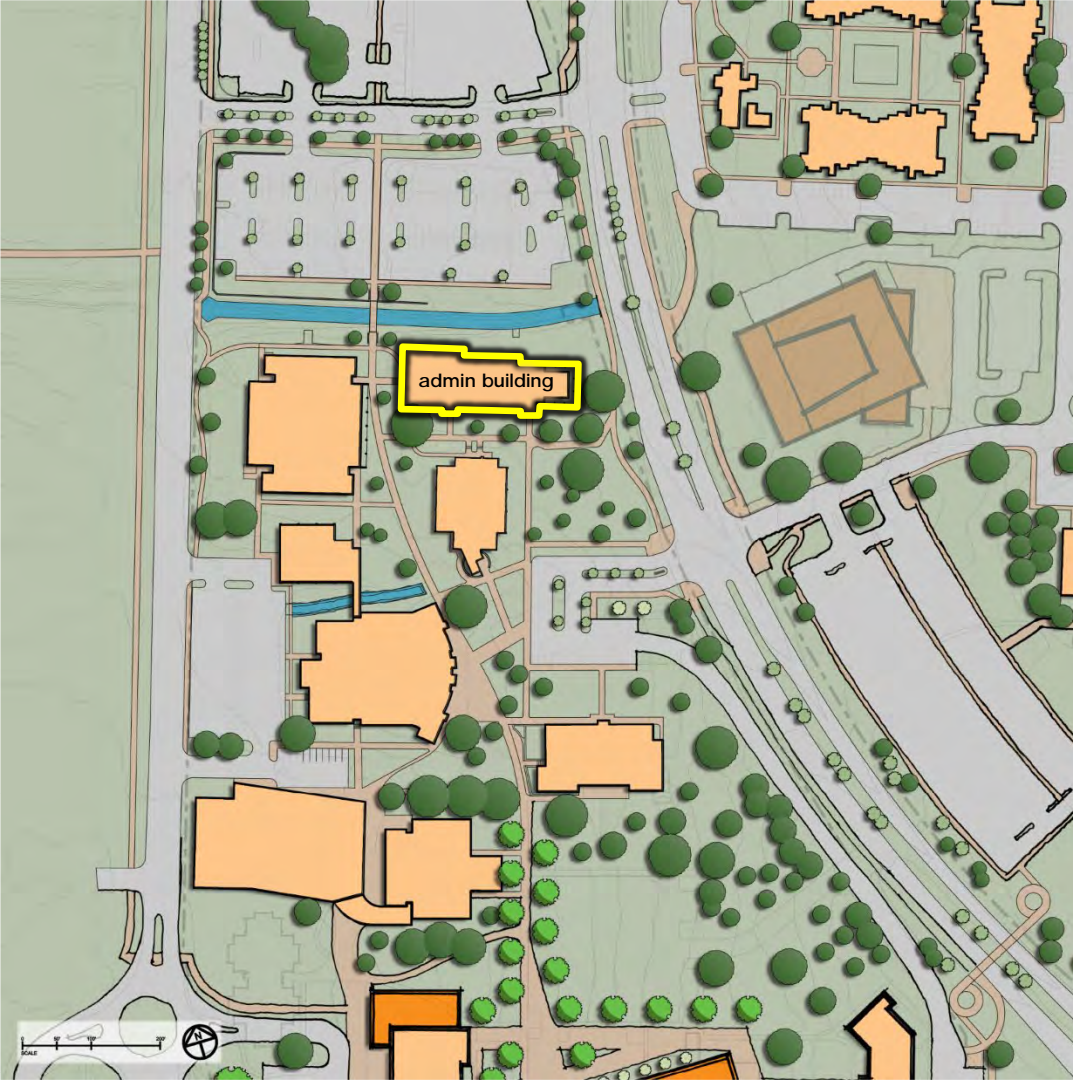
Admin Building Options

ADM Building Renovation: 20,600 SF

- Long-term renovation after administration offices relocate
- Option A: Public Safety Academy
- Option B: Faculty Offices
- Option C: Texas Bioscience Institute

Benefits

- Repurposes highly visible building
- Option A: Provides faculty growth space near classrooms
- Option B: Provides additional space for faculty offices and student engagement
- Option C: Connects TBI students to opportunities, services and labs available on main campus.



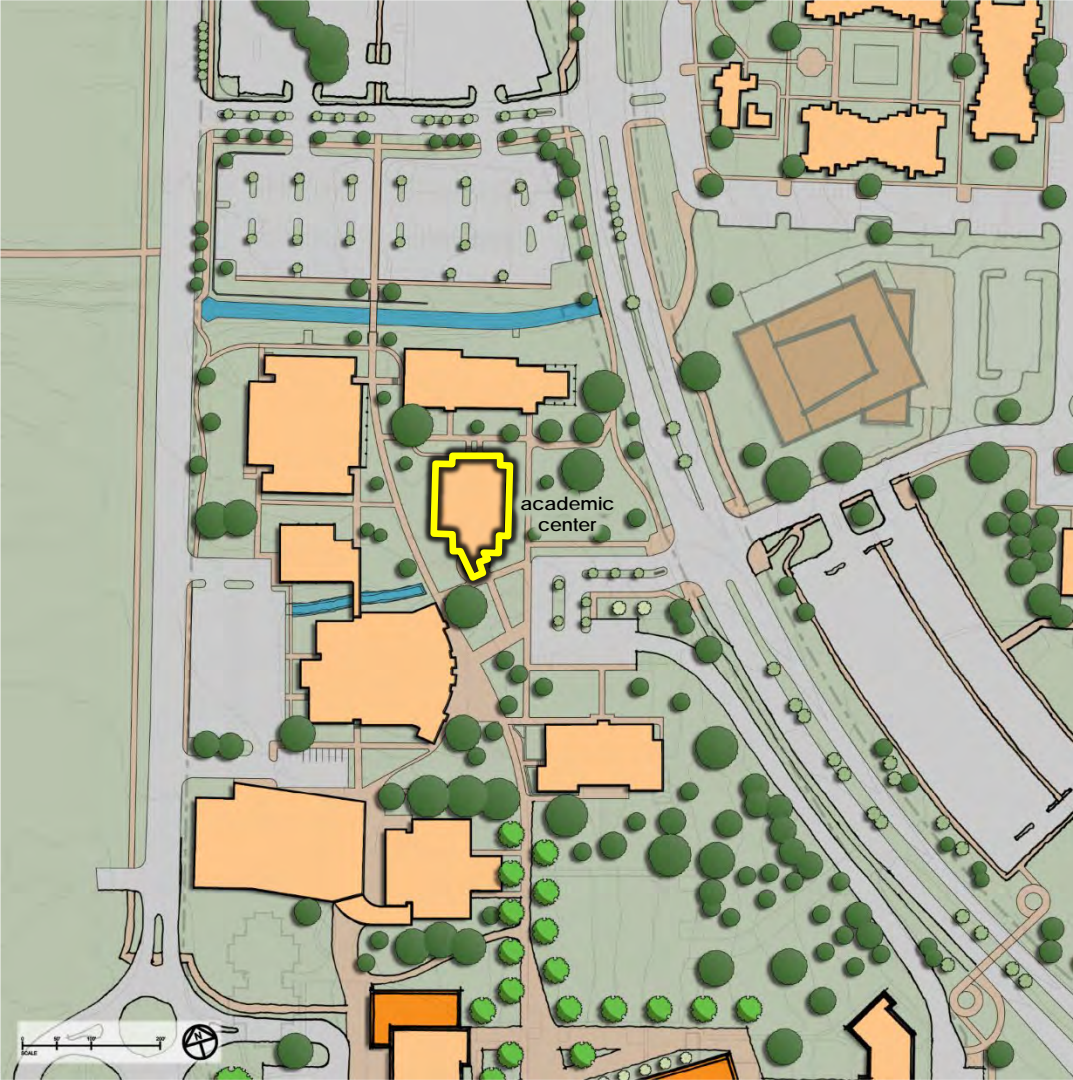
Academic Center Renovation

Academic Center Renovation: 6,000 SF

- Assumes relocated liberal arts faculty offices.
- Limited area renovation of AC from classrooms to office suites.
- Convert 5-6 classrooms to faculty offices - all on level 1 or split between levels 1 and 2

Benefits

- Places faculty in same building as classrooms for easier access by students.
- Creates space in ADM building for other programs.
- Reduction in AC classrooms not enough to negatively impact utilization.



Future Growth Neighborhood

Goals

- Think ahead about future new building locations
- Improve Temple College presence and create a positive image, especially from the north
- Provide state-of-the-art space for growing programs
- Connect with the greater Temple community

Issues

- Limited visual "ownership" from the north.
- Visual arts center buildings are old, don't represent college well.
- Water retention pond will need reworking
- Property narrow along east side.

Opportunities

- High visibility corner for college
- Ample parking, with space for more if needed.
- Space to develop new programs while existing buildings remain in use.



Visual Arts Center

New Visual Arts Center: 22,900 SF

- High-bay, high flexibility studios: digital, drawing, painting, 3D design, ceramics
- Art classrooms
- Gallery, support spaces and offices
- Outdoor studio/sculpture garden space

Site

- Additional parking, with underground retention system.
- Service drive from north
- Monumental signage at northeast corner

Benefits

- Increases program space from less than 15,000 SF to over 22,000 SF.
- Continued use of existing Visual Arts buildings during construction.
- Cleans up north end of campus, creates high visibility identity for Temple College





Future Performing Arts Center – alternate concept 1

Future site for potential growth or partnership in performing arts programs

New Performing Arts Center: 64,000 SF

- New high-visibility building, connected to Visual Arts Center
- 600 seat recital hall/theater
- 100 seat black box theater/classroom
- Community room
- Lobby/gallery
- Music and performing arts classrooms, labs practice rooms, rehearsal hall, offices

Site

- Additional parking, with underground retention system.
- Service drive from north
- Monumental signage at northwest corner

Benefits

- Cleans up north end of campus, creates high visibility identity for Temple College
- Along with Visual Arts, creates Arts Neighborhood
- Connects community to campus



Future Performing Arts Center – alternate concept 2

Future site for potential growth or partnership in performing arts programs

New Performing Arts Center: 64,000 SF

- New high-visibility building on prominent corner.
- 600 seat recital hall/theater
- 100 seat black box theater/classroom
- Community room
- Lobby/gallery
- Music and performing arts classrooms, labs practice rooms, rehearsal hall, offices

Site

- Reconfigured and additional parking, with underground retention system.
- Access from existing roadway
- Monumental signage at Marvin Felder

Benefits

- Creates high visibility identity for Temple College
- Connects community to campus





Athletics Neighborhood

Goals

- Create a visible presence for Temple College athletics
- Capitalize on college-owned open, well drained, level land adjacent to existing athletic facilities
- Create new athletic spaces, improve existing athletic spaces
- Provide space for campus support services

Issues

- Gym undersized for both recreation and athletics
- Existing ballfields due for renovation

Opportunities

- Significant, well-drained and level open land for fields, parking and buildings
- Easy access from Marvin Felder Drive
- Existing parking for events, with space for additional parking
- Visible presence for TC Athletics

Athletics/Fitness Center

New Softball and Baseball Fields

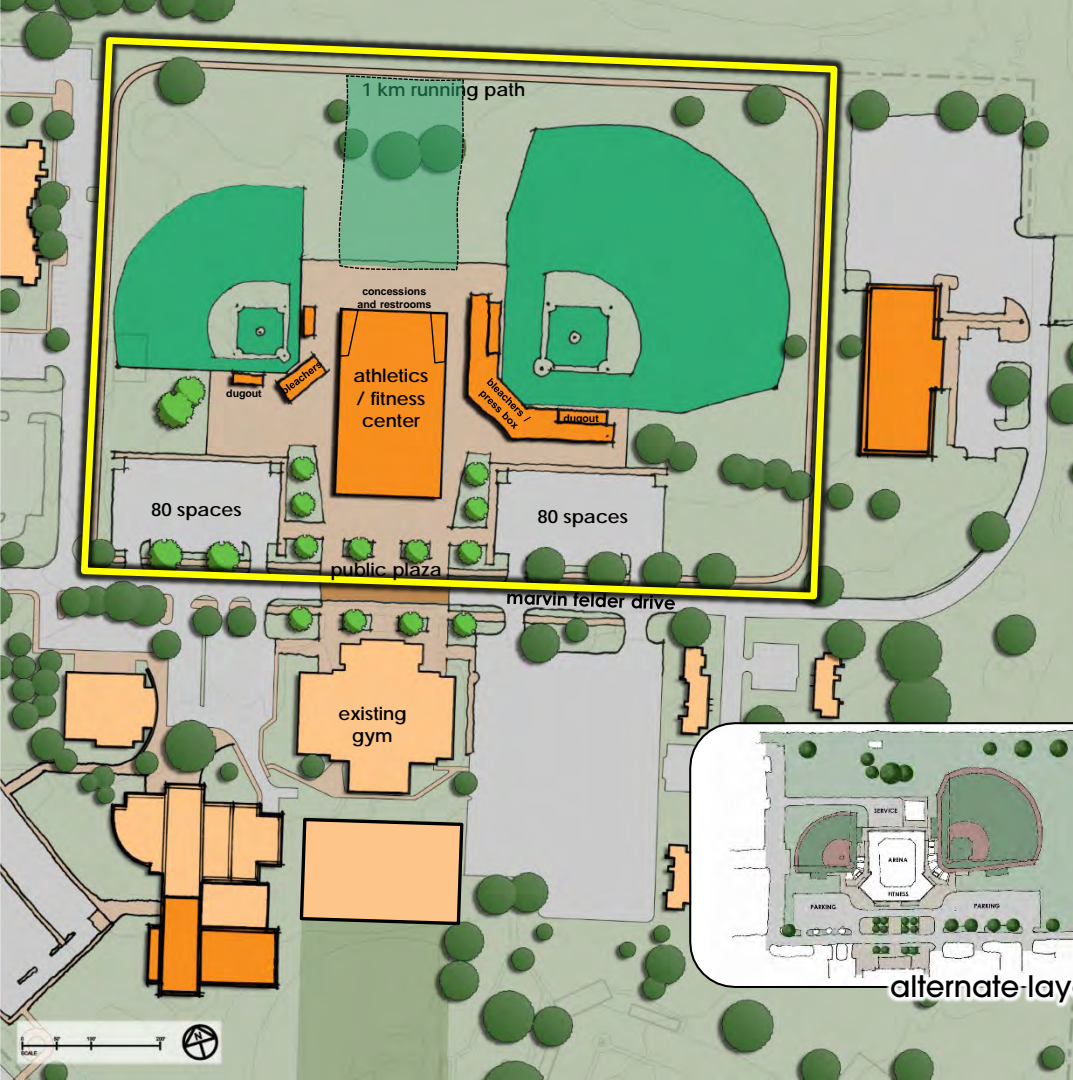
- New baseball and softball fields
- Plaza, bleachers, dugouts, lighting
- Running path surrounding field
- Space for future soccer field

Athletics/Fitness Center: 99,000 SF

- Competition basketball/volleyball arena
- Fitness center/weight training center, athletics offices
- Locker rooms, training room, team rooms, offices and storage
- Lobby
- Concessions, access to ball field seating
- Plaza for use during games

Benefits

- Replaces multiple standalone buildings
- Resolves ballfield condition problems
- Creates visible, modern fitness/athletics complex
- Resolves space limits of gym building
- Facilities for competition and playoffs
- Rentable space for community use





Example images





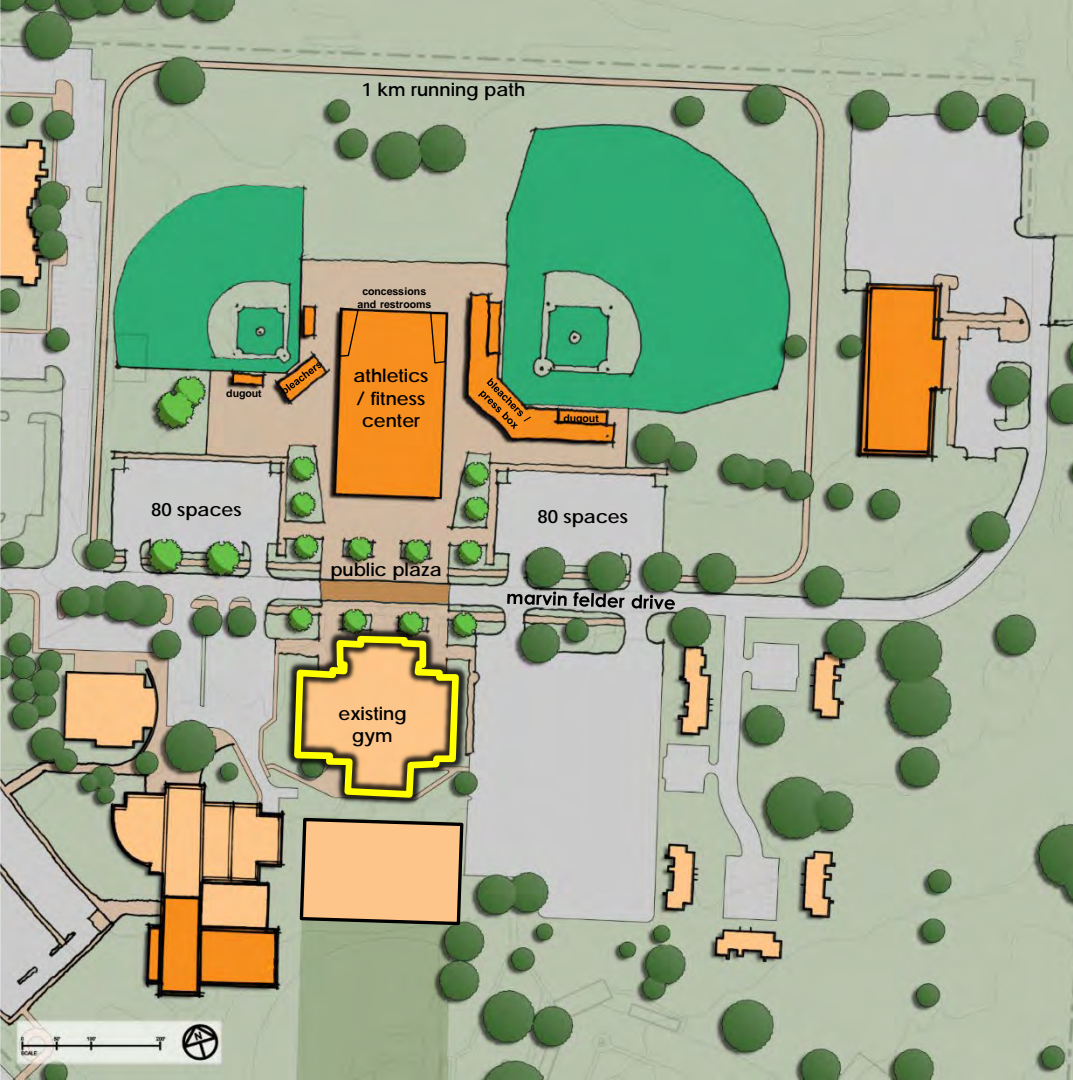
Gym Renovation

Existing Gym Renovation: 38,000 SF

- Renovations updating facility for recreation/instructional use
 - Practice gym
 - Locker rooms
 - Classrooms/fitness studios

Benefits

- Modernizes solid facility for next 50 years
- Replaces space lost with future demolition of pavilion building



Campus Services Center

Campus Services Center: 20,000SF

- New combined services building
- Police department
- Facilities department
- Purchasing department
- Campus storage
- IT department
- Shared secure parking and storage yard

Benefits

- Removes existing facilities building from front of campus; allows for reconfiguration of southwest entry drive along 5th St.
- Ample storage and workshop space
- Easy loading and ample parking for campus vehicles
- Single location for campus support
- Larger police facility that meets TX standards
- Frees up IT department space in Watson Tech Center





1st Street Frontage and Campus

First Street frontage and campus site projects

1. Monumental signage at major corners, overpass and TMED sign
2. Crosswalk/intersection improvements, including new traffic signal
3. Connector drive between south lot and central lot
4. Convert quad parking to landscaped quad, remove entry from First Street
5. Increase visibility of street banners
6. Improve landscaping to eliminate blind spots
7. Prevent crossing at hazardous location
8. New parking and improved stormwater management

Benefits

- Visible Temple College “ownership” of First Street
- Fewer entries from First Street
- Visible, safer crosswalks at Felder Drive
- New signal at north campus entry slows traffic
- Monumental signage at main entries and prominent corners
- Cars entering at Felder will be able to access south parking lots
- Pedestrian-friendly Quad with cars removed



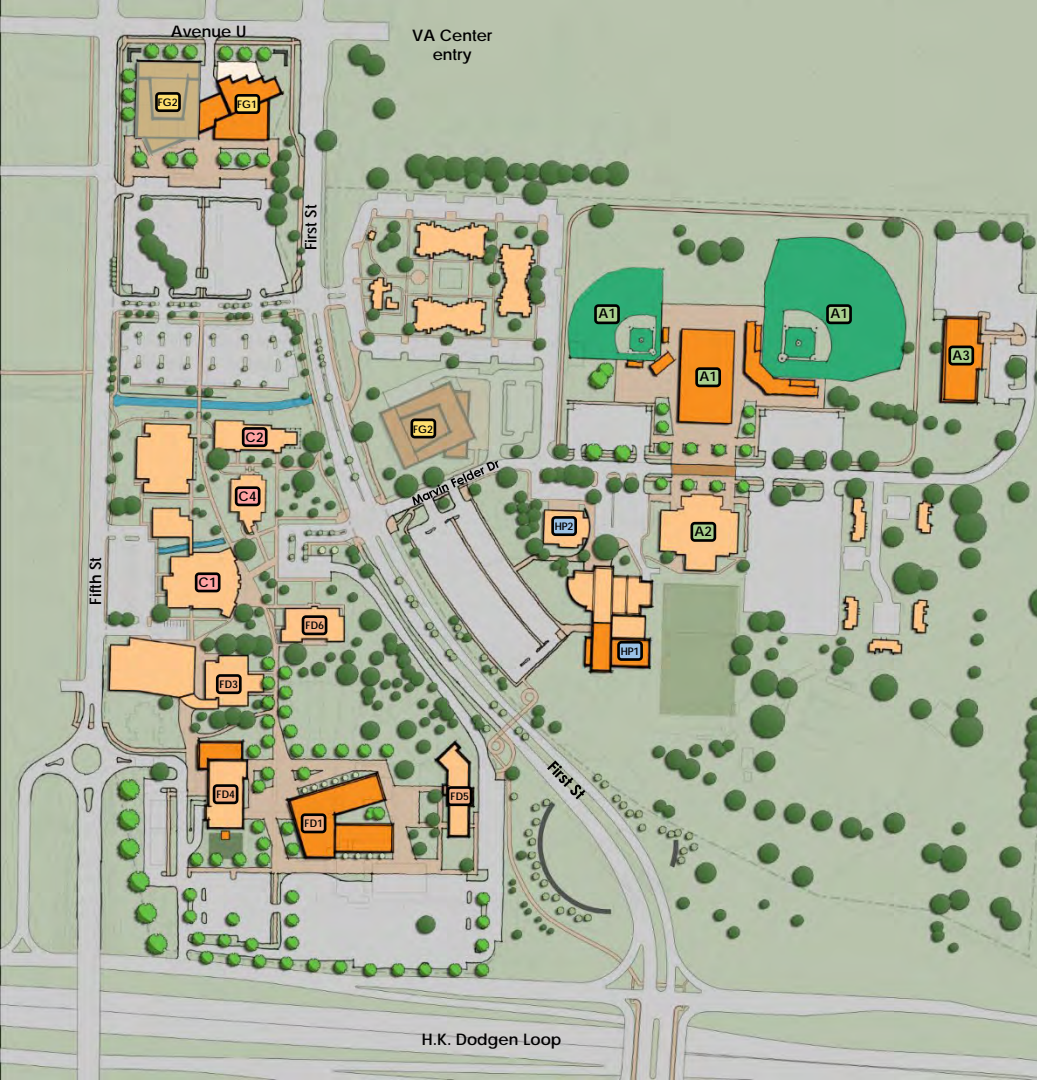
5th Street Frontage

Fifth Street frontage and campus site projects

1. Monumental signage at major corners and campus entries
2. Crosswalk/intersection improvements, including new traffic signal
3. New entry sequence and parking at southwest corner, including proposed roundabout to slow traffic from south
4. New drop-off and parking at Student Union
5. Increase visibility of street banners
6. Landscape along campus boundaries

Benefits

- Visible Temple College “ownership” of Fifth Street
- Visible, safer crosswalks with traffic signal
- New roundabout to slow traffic and make left turns safer at service drive/campus entry intersection
- Monumental signage at main entries and prominent corners
- Fewer entries from 5th Street
- Additional parking near Student Union



Phasing Plan

PHASE 1: 2021-2024

| | |
|------------|--------------------------------|
| A1 | Ballfields & Support Buildings |
| HP1 | HSC Renovation + Addition |
| FD1 | New Temple College Center |

PHASE 2: 2022- 2025

| | |
|------------|------------------------------|
| A1 | New Athletics/Fitness Center |
| A3 | New Campus Services Building |
| FG1 | Visual Arts Center |

PHASE 3: 2026+

| | |
|------------|--------------------|
| FD3 | NSB Renovation |
| FD4 | ASU Renovation |
| FD5 | Library Renovation |
| FD6 | OCC renovation |
| A2 | Gym Renovation |

PHASE 4: 2030+

| | |
|------------|------------------------------------|
| HP2 | NEC Renovation |
| C1 | PAC Renovation |
| C2 | Administration Building Renovation |
| C4 | AC Renovation |
| FG2 | Future Performing Arts Center |

Top priority projects

5. Visual Arts Center

General Obligation Bond
Projected start: 2023
Projected cost: \$10.0 M (2021 dollars)

4. Campus Services Center

General Obligation Bond
Projected start: 2021
Projected cost: \$6.3 M (2021 dollars)

3. Athletics/ Fitness Center and Ballfields

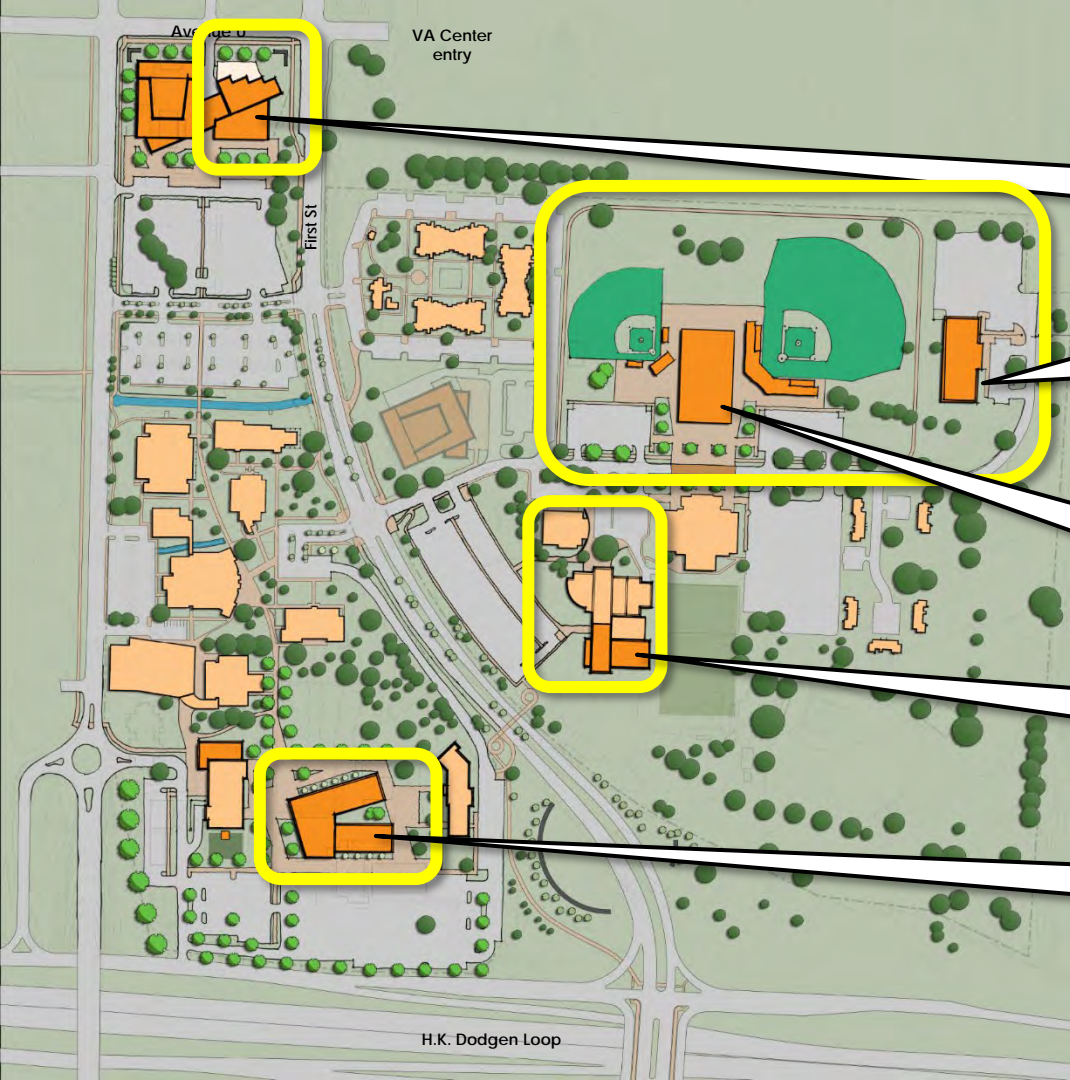
Revenue Bond/ Capital Campaign
Projected start: 2021/2022
Projected ballfield cost: \$5.7 M (2021 dollars)
Projected building cost: \$48.8 M (2021 dollars)

2. Health Professions Center

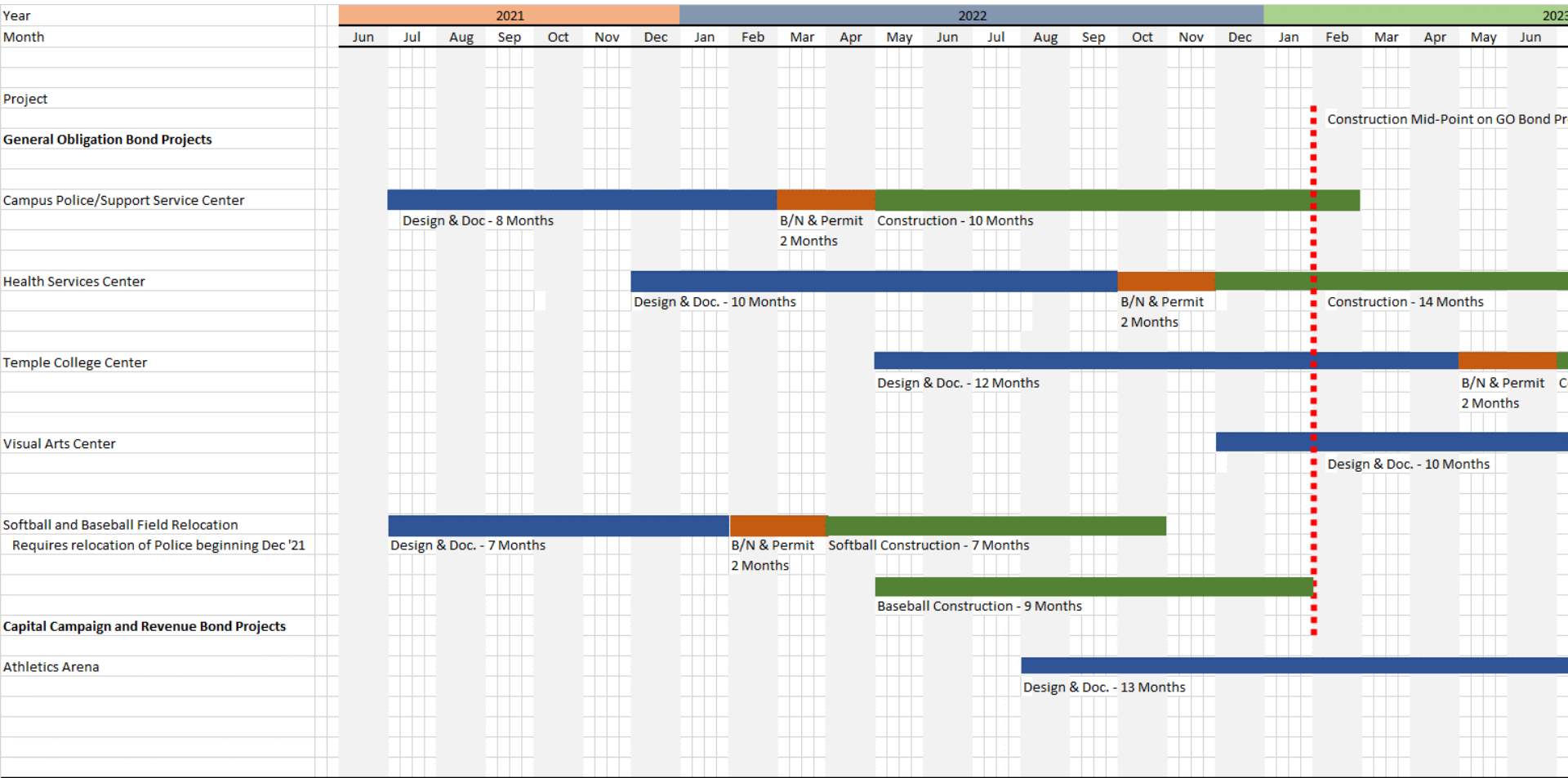
General Obligation Bond
Projected start: 2022
Projected cost \$ 25.6 M (2021 dollars)

1. New Temple College Center

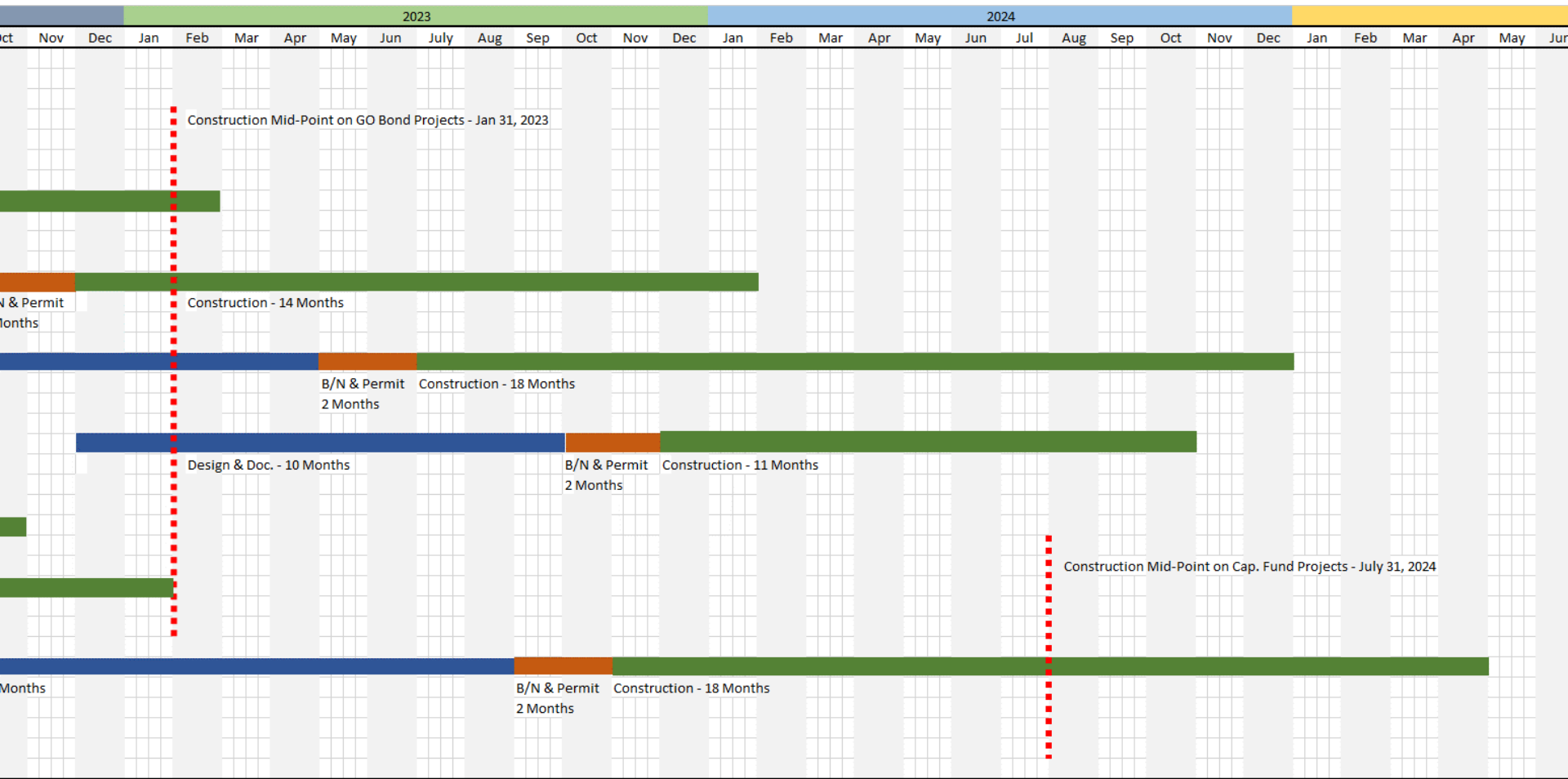
General Obligation Bond
Projected start: 2022
Projected cost \$ 65.4 M (2021 dollars)

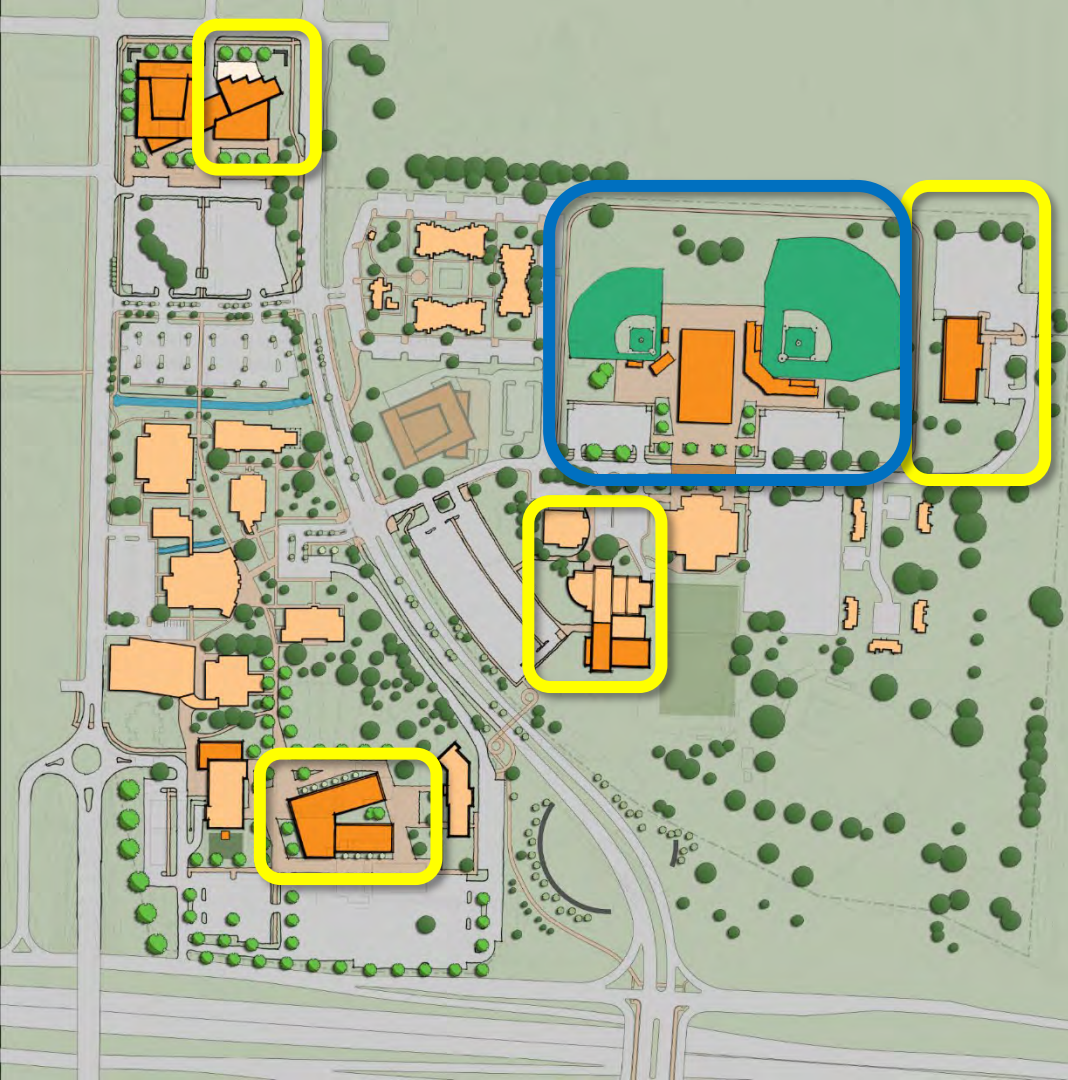


Proposed schedule



Proposed schedule





Projected total project costs

| Project Name | Total Project Cost |
|---|----------------------|
| General Obligation Bond Projects | |
| Health Sciences Center | \$25,640,000 |
| Temple College Center | \$65,390,000 |
| Visual Arts Center | \$10,010,000 |
| Support Services Center | \$6,280,000 |
| Project Cost Subtotal | \$107,320,000 |
| Asbestos/Hazardous Waste Abatement | \$250,000 |
| Escalation (.67% per month to Construction Mid-Point - 8% Annual) | \$17,260,000 |
| Project Cost Total | \$124,830,000 |
| Capital Fund and Revenue Bond Projects | |
| Softball Stadium | \$2,500,000 |
| Baseball Stadium | \$3,200,000 |
| Athletic Complex Arena | \$48,800,000 |
| Project Cost Subtotal | \$54,500,000 |
| Escalation (.67% per month to Construction Mid-Point - 8% Annual) | \$15,300,000 |
| Project Cost Total | \$69,800,000 |